



Council Budget Agenda

Thursday, January 11, 2018

1:30 p.m.

Council Chambers

	Pages
1. Call to Order	
2. Disclosure of Pecuniary Interests Under the Municipal Conflict of Interest Act	
3. Minutes of Previous Meeting	
a. Draft Budget Minutes of December 12, 2017	1
4. Additional Items Disclosed as Other Business	
5. Resolution Moving Council into Committee of the Whole to Consider Public Meetings, Delegations, Public Question Period, Correspondence, Reports, Motions for Which Notice Has Been Previously Given and Other Business	
6. Reports of Committees and Town Staff, Matters Tabled and Motions for Which Notice Has Been Previously Given	
a. Introduction, Mayor Bridge	
b. 2018 Budget Update Report	8
c. 2018 Capital Budget - Presentation	17
d. Treasurers Project Detail Sheets	52
7. Motion to Return To Regular Council	
8. Notices of Motion	
9. By-laws	

10. Adjournment



Council Budget Minutes
Tuesday, December 12, 2017 1:30 p.m.
Council Chambers

Council Present:

Mayor George A. Bridge
Deputy Mayor Ron Faulkner
Councillor Mary-Lou Colwell
Councillor Dave Turton
Councillor Judy Dirksen
Councillor Jean Anderson
Councillor Ron Elliott

Staff Present:

Bill White, C.A.O. Clerk	Annilene McRobb, Deputy Clerk, Recording Secretary
Gordon Duff, Treasurer	Terry Kuipers, Chief Building Official
Chris Harrow, Fire Chief	Belinda Wick-Graham, Business & Economic Manager
Allan Carr, Facilities Manager	Matt Lubbers, Recreation Services Manager
Wayne Metzger, Water Foreman	Mark Robertson, Wastewater Foreman
Mike McIsaac, Road Foreman	

1. Call to Order 1:30 p.m.
2. Disclosure of Pecuniary Interests Under the Municipal Conflict of Interest Act
3. Minutes of Previous Meeting-None
4. Additional Items Disclosed as Other Business - None
5. Resolution Moving Council into Committee of the Whole to Consider Public Meetings, Delegations, Public Question Period, Correspondence, Reports, Motions for Which Notice Has Been Previously Given and Other Business

RESOLUTION: 2017-245

Moved By Deputy Mayor Faulkner; Seconded By Councillor Turton

THAT The Town of Minto Council convenes into Committee of the Whole to conduct budget deliberations.

Carried

6. Reports of Committees and Town Staff, Matters Tabled and Motions for Which Notice Has Been Previously Given

a. Introduction, Mayor Bridge

The Mayor welcomed everyone to the 2018 budget meeting noting this is the first look at operating, that Council should note that the actual percentage can change, and thanked staff for the hard work preparing documents.

b. Presentation, C.A.O. Clerk and Treasurer Budget Theme “Bringing it Home”

C.A.O. Clerk White noted the theme of the 2018 budget is “bringing it home” which promotes a “positive encouraging and motivating phrase” to arrive at a conclusion in the face of municipal and provincial elections and changing economic conditions. He outlined the schedule for the day, budget approval process, strategic plan hierarchy and underlying plan actions. The budget is based on moderate growth and a generally positive economy for the community. It was noted that the Provincial OMPF Allocation funding had decreased over \$172,000 for 2018 over 2017, which is a large percentage of the additional \$235,000 to be raised from property tax.

Treasurer Duff reviewed the asset management plan stating it was adopted four years ago, an update plan will be presented to Council Late in winter of 2018. He noted last year Council proposed a 3% increase in that came out as a 1.7% after assessment adjustments at the County level. Because we are a lower tier, the upper tier sets their budget late March or April. Treasurer Duff noted capital projects will come forward at the January 11 meeting.

c. 2018 Operating Budget - Summary Report

Council reviewed and discussed the various budgets below presented by the C.A.O. Clerk and Department Heads, asking questions and seeking clarifications as needed.

1. Administration

1. Mayor and Council

C.A.O. Clerk White reviewed the recommended budget of \$129,700, an increase of \$1,500. A report on remuneration will come forward in 2018 to set rates for the incoming 2018-2022 Council addressing the chance of the removal of the tax exempt portion.

2. C.A.O. Clerk

The C.A.O. Clerk stated the \$333,305 budget decreases \$2,595, and annualizes wages and benefits and includes a transfer to Water and Sewer for added Public Works function.

3. Treasury

Treasurer Duff noted the \$503,300 budget decreased \$44,750 due to new estimated Solar FIT 4.0 re and decreased reserve transfer. Tax write off information is pending.

4. People and Property

The C.A.O. Clerk and Treasurer recommend a budget of \$ 138,196, with a transfer from Water Reserves for Flood initiatives.

5. Health Services

C.A.O. Clerk White reviewed the \$ 32,750 budget.

2. Economic Development

1. Economic Development Services

The Business & Economic Manager noted the \$434,981 budget is down only slightly.

2. Tourism Services

The Business & Economic Manager reviewed the \$23,050 budget, a slight decrease due to a contribution from Minto Fire towards the cost of Fire & Ice.

3. LaunchIt Services

C.O.A. Clerk White noted the budget is a part of the Economic Development Services.

The Business & Economic Manager noted the business solution centre of the operation is going very well. Mayor Bridge stated LaunchIt provides a great return on the investment and partnership with the Chamber of Commerce.

3. Building

1. Building and By-law Administration

Chief Building Official Kuipers noted the proposed \$146,675 budget is down \$3,500. The 2017 surplus must go into reserves for building related expenses by regulation.

4. Fire

1. Overall

Chief Harrow identified an overall cost of \$919,858 up \$11,000. He noted the Department is looking at ordering a truck in 2018 for 2019 delivery.

2. Fire Administration

This budget is up \$10,330 to \$607,260 mainly related to wages and benefits with the Deputy C.A.O. function.

3. Clifford Fire Hall

The \$102,800 budget is up \$7,200 due mainly to reduced revenue from Howick agreement.

4. Harriston Fire Hall

The recommended budget of \$146,375 is down slightly from 2017.

5. Palmerston Fire Hall

The budget proposed at \$63,423 down over \$5,300 due a decrease in truck repairs.

5. Facilities

1. Clifford Arena

The Facilities Manager noted the \$167,232 budget is up marginally.

2. Clifford Parks

The Facilities Manager noted a \$4,143 increase in staff wages makes the budget \$25,554.

3. Clifford Ball and Soccer

The \$20,306 budget has a very small increase.

4. Harriston Arena

The Facilities Manager noted the budget is up \$3,100 to \$178,867. Revenue has been left at 2017 levels even though there may be a slight decrease. Energy costs may reduce depending on Provincial subsidies.

5. Harriston Parks

The Facilities Manager presented a \$ \$28,772 budget decreased by less than \$700.

6. Harriston Ball and Soccer

The Facilities Manager noted the \$21,771 budget is up \$2,900 for wages and benefits.

7. Palmerston Arena

The Facilities Manager proposes a \$198,203 budget with increases due to the loss of the Palmerston 81's bar revenues as well as dances themes nights etc. Ice hours have increased even without the 81's and central booking has helped with the on-line calendar.

8. Palmerston Parks

The recommended \$55,269 budget is down \$1,364.

9. Palmerston Ball and Soccer

The Facilities Manager stated the budget is up \$7,000 to \$43,479 due to higher maintenance costs.

10. Satellite Facilities

C.A.O. Clerk White noted that the Town is negotiating a new tenant for the Harriston medical clinic but is not a part of the budget process. The Facilities Manager noted the budget of

\$85,845 is up due to increased Town payments to the County and decreased tenant rent at the Harriston Library and adjustments at the Palmerston Railway Heritage Museum

11. Trails

The Facilities Manager noted the increase to \$16,474 helps fund maintenance initiatives of the Trail Committee.

6. Recreation

1. Adventure Camp

Recreation Services Manager Lubbers noted higher Adventure Camp registration is offset in part by minimum wage increases. This \$0 budget is designed to be cost recovery.

2. Harriston Pool

The Recreation Services Manager noted the recommended \$48,000 budget is increased \$2,000.

3. Norgan Theatre

The Recreation Services Manager explained the annual \$16,000 surplus was allocated to pay off renovation. In 2018 this is being placed in reserve since the renovation debt is paid.

4. Palmerston Pool

Recreation Services Manager Lubbers noted the proposed \$40,500 budget increases \$1,000.

5. Recreation Administration

Recreation Services Manager Lubbers advised the \$262,000 budget increases \$10,000 due to wages. Fees may need to be increased to off-set the increase in minimum wage. There is funding available for families that require assistance.

6. Special Programs

The Recreation Services Manager stated the \$6,000 budget is the same as 2017. Staff continues to look at afterschool programs in partnership with the County and School Board

7. Joint Health and Safety

This \$5,000 budget remains the same as 2017 as recommended.

7. Public Works

1. Cemeteries

The C.A.O. Clerk noted there is no change to the budget of \$20,520. The Town use a design consultants for the three cemeteries to assess options to inter cremated remains

2. Municipal Drains

The Roads and Drainage Foreman will update Council on drain status December 19. The proposed budget is \$33,306 down \$20,000 due to Provincial re-imbursements for studies.

3. Roads Maintenance

C.A.O. Clerk noted that some OCIF base funding is in this budget to increase sidewalk maintenance. Road Foreman McIsaac noted the budget amount for 2018 will sit at \$1,012,810 down \$29,000 due to added annual funding from OCIF base amount.

4. Roads Administration

C.A.O. Clerk stated the proposed budget of \$771,478 is down over \$72,000 due to postponing replacement of the Director and removing reserve contribution for the gravel pit. This year an increase to the vehicle replacement reserve is not recommended pending the outcome of changes to snow removal.

5. Street Lights

C.A.O. Clerk noted new LED lights in 2015 have a 10 year warranty. Higher hydro costs and addition of new lights have decreased the reserve contribution.

6. Trailer Parks

C.A.O. Clerk noted overall revenue increases to \$22,744 due to removing expenses related to closing the Harriston Trailer Park following the June 23 flood.

7. Vehicle Cost and Allocations

The Roads and Drainage Foreman noted the \$322,600 revenue is down \$ 22,400 due to additional machine time and adjustment for various vehicles.

8. Winter Control

The Roads and Drainage Foreman recommends the \$494,614 budget up \$ 15,408 for increased sand and salt and wages and benefits. Council and staff discussed the new winter control approach and the fact that two plow trucks may be surplus.

9. Town Landscape Care

The Roads and Drainage Foreman supports the budget of \$128,806 up \$28,300 due to a new machine time allocation.

10. Sewage Treatment and Distribution

The Water and Sewer Foreman and C.A.O. Clerk White stated noted the Town assumed plant operation in 2015 and there is reduced flow in Palmerston to support some long term growth. Plan improvements to maintain the infrastructure will still be needed.

11. Water Treatment and Distribution

The Water Foreman noted that improvements to SCADA systems allow some checks from home by operators. Treasurer Duff noted that when the Town transitioned from flat to metered rates adjustments were needed in 2016 but there was no increase in 2017. About a 4% increase is proposed in 2018 to ensure long term obligations are funded

The Mayor and Council discussed the operating budgets as presented noting the quality of information presented in the various reports makes decision making easier. Councillor Dirksen requested information on donations to Wellington Farm Safety Committee. C.A.O. Clerk White noted that there will be an update on the Operational budget presented at January 11th meeting.

7. Motion to Return To Regular Council

RESOLUTION: 2017-246

Moved By Councillor Dirksen; Seconded By Councillor Anderson

THAT The Committee of the Whole convenes into Town of Minto Council.

Carried

8. Notices of Motion

9. Resolution Adopting Proceedings of Committee of the Whole

10. By-laws- None

11. Adjournment at 4:07 p.m.

RESOLUTION: 2017-247

Moved By Councillor Elliott; Seconded By Councillor Colwell

THAT The Council of the Town of Minto adjourn to meet again at the call of the Mayor.

Carried

Mayor George A. Bridge

C.A.O. Clerk Bill White



TOWN OF MINTO

DATE: January 8, 2017

REPORT TO: Mayor and Council

FROM: Bill White, C.A.O. Clerk

SUBJECT: 2018 Budget Update Report

STRATEGIC PLAN:

Manage Town finances in a transparent and fiscally responsible manner using a wide variety of accepted methods such as maintaining healthy reserves, investing conservatively, sensible user fees, property tax control, and responsible borrowing.

BACKGROUND

The 2018 budget theme is “**bringing it home**”, a “positive encouraging and motivating phrase” to arrive at a conclusion. With uncertainty in the world economy, a municipal election and possible change in Provincial government in 2018 (Federal 2019) this budget punctuates the Town’s infrastructure investments and “brings home” a responsible operating and capital proposal using Federal/Provincial tools currently in place. 2019 will be a chance to evaluate this course based on choices made at provincial and municipal elections as well as a Federal election later in that year.

On December 12, 2017 Council reviewed the 2018 draft operating budget (draft minutes in the agenda package) which increases tax supported dollars \$235,000 from \$4.712 million to \$4.947 million. Some key changes to the operating budget that contribute to the increase are outlined below:

- | | |
|---|------------|
| • OMPF funding reduction | \$172,200 |
| • Pay Policy (internal, external, pay equity, COLA) | \$ 80,000 |
| • Facilities Staffing. Satellite Facilities, Trails | \$ 55,000 |
| • Public Works Director Position | -\$ 70,251 |
| • Decrease in Structural Grant | -\$ 20,000 |
| • Increase tax supported capital to \$520,000 | \$ 10,000 |

There are no changes recommended to the draft operating budget since presenting it December 12. Before the March 20 Public Open House staff will bring forward major changes to the budget for Council approval. Changes are possible until budget bylaws are adopted in April 2018 when County and Education portions are final.

The 2017 budget was set by Council to be an overall 3% increase on the average residential home. After assessment adjustments at the County the 2017 increase for the average ratepayers was 1.63%. Urban Commercial property owners in 2017 experienced an overall decrease in taxes of 22.46% due to assessment class adjustments.

Based on the current capital proposals and operating considered Council to date, the blended increase for the average home in Minto will be in the area of 3.76%. In actual dollars this means that the owner of a home worth \$224,000 will pay about \$112 more in property tax in total based on annual taxes in the range of \$3,095. The Town receives \$50 of that increase.

Between 2016 and 2018 the average increase for a typical home would be 2.5% per year. The typical urban commercial property owner in 2018 will have a small reduction in actual tax paid thereby experiencing an average decrease of almost 12% since 2016.

Capital Budget

Between 2011 and 2017 the Town spent over \$32 million improving infrastructure. Previously the Town's five year plan was a financial projection with funding options for order of magnitude expenditures in key areas. The capital financial plan was based on the Town's asset management plan which suggests spending between \$2.6 million and \$6 million annually to maintain existing assets, and the annual depreciation on the gross "book value" of our tangible assets (\$68 million).

The following chart summarizes the capital by Department for 2018:

Public Works	\$5.85 million	Proposed Financing	
Water	\$1.32 Million		
Sewer	\$1.89 Million		
Roads	\$1.84 Million		
Fire	\$0.52 million	2017 Tax	\$0.52 million
Admin	\$0.05 million	Reserves	\$1.20 million
Cemeteries	\$0.06 million	Grants	\$3.07 million
Facilities	\$0.45 million	2017 Carry Over	\$1.15 million
Economic Development	\$0.82 million	Borrowing	\$1.52 million
Other	\$0.02 million	Other	\$0.24 million
Total	\$7.77 million	Total	\$7.77 million

Since the December 12 budget meeting, staff developed for Council a project oriented five year capital plan for 2018 through 2022 (pages 7 and 8 of this report). A project based five year plan will help this Council and the next anticipate projects to bring forward through merit based funding programs including CWWF (Community Water and Wastewater Fund), currently the only confirmed on-going Federal-Provincial funding program. CWWF has a "loose" 10 plus year commitment and a "firm" Canada-Ontario partnership into 2020. Highlights of the five year capital project plan are as follows:

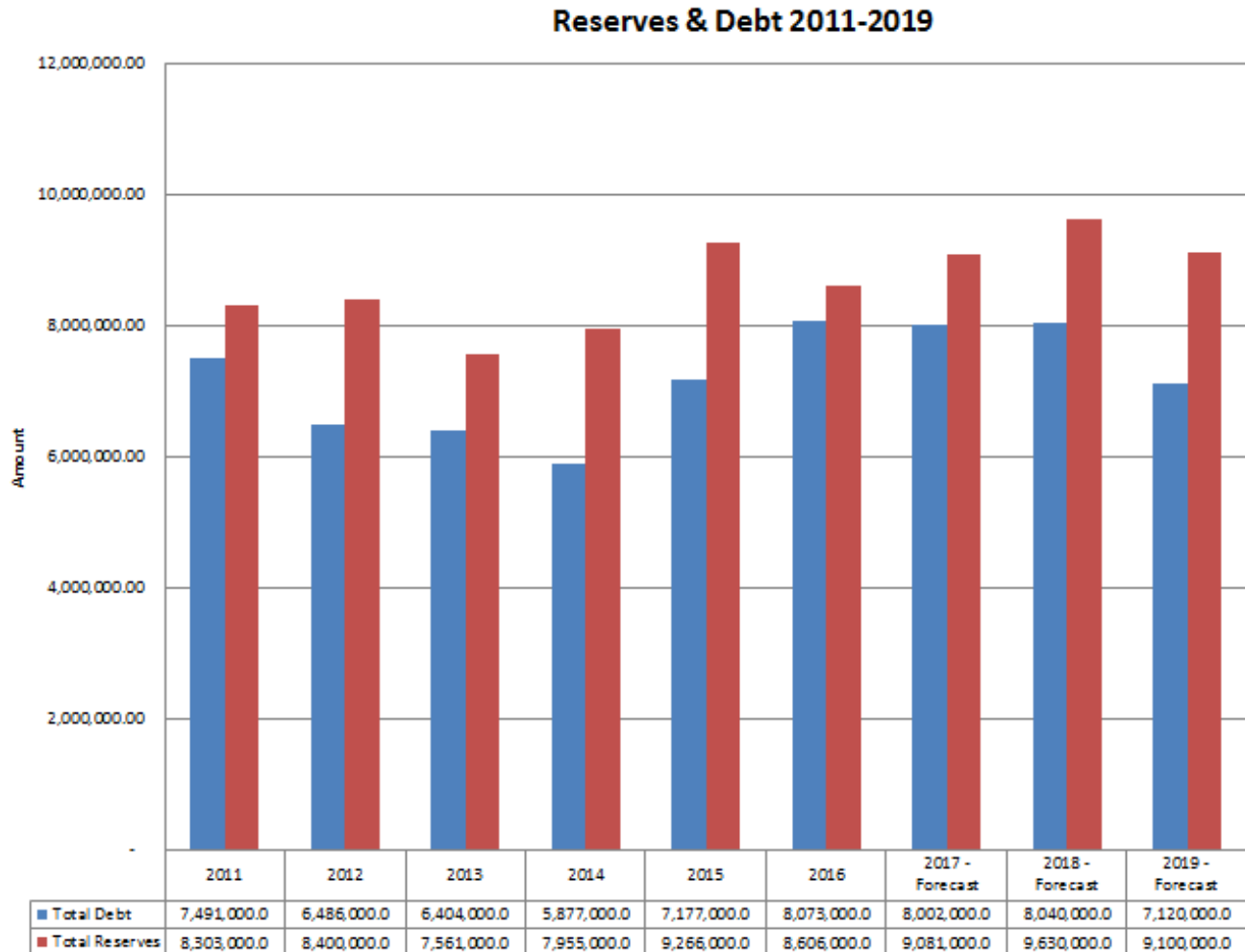
- 1) Total project expenditures of \$7.7 million in 2018, \$6.3 million in 2019, \$5.96 million in 2020; \$6 million in 2021, and \$5.2 million in 2022.
- 2) 87% of 2018 expenditures in Public Works (\$6.71 million) with Clifford Elora Street at \$3.47 million and Queen Street Palmerston \$500,000 making up 60% of total capital spending in Public Works (water, sewer, roads, drainage, sidewalks, streetlights)

- 3) \$30.6 million in potential Public Works expenditures between 2018 and 2022.
- 4) Potential grant eligible CWWF projects in three urban areas include Park Street Clifford (2020-21), Lawrence Street (2018-2019) and Queen Street, Harriston (2019-2020), Sewage Plant Clarifier (2019-2020) and Brunswick & Nelson (2020-2022) Palmerston;
- 5) Plans to reconstruct John Street Harriston Industrial Park (\$1.01 million) starting in 2020 plus an extension to create 11 acres of serviced land in 2021 (\$625,000), and added 55 acres in 2022 (\$1.085 million). Lift station design in Palmerston Industrial Park in 2018 with construction in 2019 (\$1.175 million).
- 6) \$865,000 Public Works vehicle expenditures over 5 years pursuant to vehicle replacement plan including new plow truck (2018) funded entirely from sale of two surplus and existing truck to be replaced, new grader, backhoe and pick-ups; annual reserve contribution of \$220,000 funds 57% of the Public Works vehicle replacement plan. Increasing contribution to reserves \$33,875 annually would fully fund replacement plan in 2023.
- 7) Not including expenditures in the two industrial parks, other investments in community building economic development include Clifford Elora Street, Ann Street and William Street of over \$4.5 million (2018-2019); Harriston, George and Lawrence Street \$975,000 (2018-2019) and Palmerston Main Street \$4 million (2020-2022)
- 8) \$1.1 million in Fire Department capital expenditures over 5 years including new pumper (2018), tanker (2020) and pick-up (2020) to be funded from vehicle reserve. Sustained capital funds for bunker gear, training equipment and information technology, and \$50,000 funding for renovation to Clifford Hall in 2019.
- 9) Over \$1 million in Facilities and Recreation funding through 2022 including \$50,000 compressor in Clifford (2018), \$100,000 Kinsmen Pool repairs Harriston (2018), \$80,000 for ice re-surfacer Palmerston (2017 carry over); \$477,000 parks and trail upgrades (2018-2022) including future funding for Rail Bridge painting, \$120,000 for Palmerston Auditorium Improvements (2018-2019); \$50,000 for Palmerston Railway Museum and park (2018-2022).
- 10) Building Department Pick-up trucks replaced through reserves \$60,000 (2018-2019)
- 11) Facility lighting and doorway investments in Clifford of \$25,000 (2018-2019), Harriston \$118,000 (2018-2020), and Palmerston of \$40,000 (2018-2019). \$50,000 over 5 years for buildings such as Town office, and \$80,000 in IT investments over 5 years.

The Fiscal Accountability Plan allows borrowing to exceed debt if necessary to fund the Town's share of a major infrastructure grant. Clifford Elora Street reconstruction is a \$4.22 million project of which \$2.7 is funded under the Connecting Link program. The Connecting Link program does not fund the estimated \$1.52 million in water and sewer costs as well as an estimated \$200,000 in electrical costs.

Minto consistently maintains a capital budget addressing growth and development needs as well as asset management targets, while staying consistent with its Fiscal Accountability Policy that reserves retained by the Town not exceed debt.

The chart below Reserves to Debt 2011-2019, including \$107,000 added to reserves from the 2018 operating budget and \$1,520,000 in new borrowing to fund Clifford Elora Street.



Even when the 2018 budget is approved, Council is not guaranteeing approval of proposals in the five year project plan 2019 or beyond. At future budget sessions Council will be able to select projects and priorities and fund the plan as they see fit. In 2019 and beyond the asset management plan will be refined to the point where Council will have further information to help with such decision making.

COMMENTS:

The Town has taken the call to maintain infrastructure seriously for several terms of Council. It has applied for and received almost all merit based funding available for several years even though it must borrow to fund the municipal share. Total debt has been relatively stable but will drop in 2019 due to the rate the Town pays debt off. \$250,000 borrowing in 2017 to fund the George Street reconstruction project under the Community Waste Water Fund was delayed until this year and will be added to the \$1.5 million in new borrowing needed for Clifford Elora Street. In 2018 some debentures that mature will take pressure off total debt to the benefit of reserves (\$114,664 more for reserves in Facilities).

Budget 2018 is compliant with the Town Fiscal Accountability policy as reserves continue to exceed debt based on the following funding model.

Expenditure Model Dept/Year	2017	2018	2019	2020	2021	2022
Water & Sewer	\$ 2,818,500	\$ 3,165,000	3,375,000	2,455,000	2,710,000	2,765,000
Roads & Drainage	\$ 1,838,500	\$ 2,424,000	2,476,000	2,535,000	2,940,000	4,745,000
Vehicles	\$ 330,000	\$ 260,000	0	400,000	180,000	0
Other Departments	\$ 1,024,500	\$ 1,922,000	625,000	615,000	215,000	175,000
Total	\$6,011,500	\$7,771,000	\$6,476,000	\$6,005,000	\$6,045,000	\$5,195,000
Funding Model Dept/Year	2017	2018	2019	2020	2021	2022
Revenue	\$ 252,000	\$ 105,000	146,000	65,000	145,000	135,000
Grants	\$ 1,597,000	\$ 3,070,000	2,000,000	2,000,000	2,000,000	1,500,000
Dev Charges & Reserves	\$ 1,238,000	\$ 1,202,000	1,000,000	1,000,000	1,000,000	1,000,000
Borrowing	\$ 775,000	\$ 1,520,000	1,900,000	1,800,000	1,800,000	1,400,000
OCIF Formula	\$ 183,000	\$ 195,000	300,000	300,000	300,000	300,000
Carry overs	\$ 1,456,500	\$ 1,159,000	600,000	300,000	300,000	300,000
Tax	\$ 510,000	\$ 520,000	530,000	540,000	550,000	560,000
Total	\$6,011,500	\$7,771,000	\$6,476,000	\$6,005,000	\$6,095,000	\$5,195,000

Over the last seven years the Town has completed roughly \$5 or \$6 million in annual capital work based on current staffing levels, contractor readiness and funding availability. The \$7.7 million capital plan in 2018 is ambitious, but after Clifford Elora Street and Palmerston Queen Street projects are removed, only \$3.7 million in capital work remains. Staff believes this work can be achieved in 2018 since Clifford Elora Street will be tendered in January for the earliest spring start possible. Council has anticipated this project for two years, and Triton Engineering has all the feedback needed to finalize the tender following the November 7, 2017 open house in Clifford.

2018 is another year where the Town must borrow due to its continued success in grant applications, and the increased in sustained merit based funding available from the Province and Federal government. The sustained grant funding and merit based applications, as well as tax supported capital with restrictions on borrowing remains

conducive to annual capital program of about \$5 to \$6 million. This amount is skewed in 2018-2019 by the \$2.765 million connecting link grant the Town received for the \$4.3 million Elora Street reconstruction in Clifford.

Major road reconstruction in rural areas is again delayed in this budget as the 12th Line and 3rd Line both are in need of work. This follows a substantial investment by the Town since 2012 competing Ayton Road, the 4th Line, 6th Line, Bride Road Culvert 16th Line paving and culvert (to name a few).

The Town improves capital planning in 2018 using a project based plan that allows staff and Council to better prepare for future merit based grant programs. The Roads & Drainage Foreman, Water Foreman and Wastewater Foreman all contributed directly to developing capital proposals, and working with the Town Engineering firm to set reasonable phasing, including design, so that the Town has several “shovel ready” projects on the horizon. The capital project plan will require further input and update annually through Council as priorities are adjusted and new issues come to light. The plan will have the benefit of additional detail in the Facilities and Recreation areas as the Master Plan is completed in 2019. Terms of reference for this study will be presented to this Council in 2018.

A \$235,000 overall operating budget increase may be of concern to ratepayers although positive economic and employment conditions suggest the increase is in context with current growth prospects for the community. Utility costs may be moderated in the coming year or two through a Provincial rebate. Higher minimum wage and interest rates will impact some householder activities. As of this week higher job creation numbers have some economists speaking of further interest rate increases in 2018.

The 2018 budget includes significant steps to ensure the Town remains competitive in wages and benefits, and sets the stage for implementing the Succession Plan. Delaying replacement of the Public Works Director saves enough to essentially offset the \$80,000 to implement the pay policy (maintain internal, external and pay equity). Minto is known to have a positive work environment with very little turn-over. Staff training will be on-going in 2018 to ensure they are ready to take on more responsible positions as 20% of the Town’s workforce retires within the next five years.

With municipal and provincial elections this year (Federal next) the 2018 budget “**brings home**” a responsible capital and operating proposal using Federal and Provincial programs already in place. Council will get public feedback March 20 at the open house so that it can gauge the level of support in the community.

FINANCIAL CONSIDERATIONS:

The following table illustrates the five year capital project plan:

Public Works Project/Year	2017	2018	2019	2020	2021	2022
Clifford						
Elora St Park to West Heritage	\$ 400,000	\$ 3,470,000	\$ 500,000			
William Street Schwindt	\$ -	\$ 180,000	\$ 65,000			
Ann Street Carry over Curb and Pave	\$ 320,000	\$ 280,000	\$ 280,000			
Park Street Reconstruction	\$ -	\$ -	\$ -	\$ 50,000	\$ 1,000,000	
Wastewater Pump/Alum Tank	\$ -	\$ -	\$ 20,000	\$ 20,000		
Allan Street Watermain to well 1	\$ -	\$ -	\$ 150,000			
Harriston						
George Street South carry over	\$ 730,000	\$ 370,000				
George Street North		\$ 80,000	\$ -	\$ 20,000	\$ 200,000	
William St Utilities (Metzger)		\$ 40,000	\$ 105,000			
Lawrence St Recon (Metzger)		\$ 50,000	\$ 480,000			
Industrial Park Pumping Stn	\$ 10,000	\$ 280,000				
Queen Street N & S (condition)		\$ -	\$ 500,000	\$ 1,000,000		
Industrial John St link and Recon		\$ -	\$ -	\$ 510,000	\$ 510,000	
Industrial John St extension 11 ac		\$ -	\$ -	\$ -	\$ 625,000	
Industrial 55 acres Ph 2		\$ -	\$ -	\$ -	\$ -	\$ 1,085,000
Pedestrian Crossovers		\$ -	\$ -	\$ 80,000	\$ 80,000	
Palmerston						
Industrial Noble Road		\$ 300,000	\$ 50,000			
Industrial Minto Road Sewage Lift		\$ 75,000	\$ 1,100,000			
Industrial Pave Frank Lambier Crt		\$ 40,000				
Queen Street Recon		\$ 500,000	\$ 865,000			
Brunswick and Nelson		\$ -	\$ -	\$ 750,000	\$ 750,000	\$ 1,000,000
WWTP Clarifier Design Work		\$ 100,000	\$ 500,000	\$ 500,000		
Watermain loop Queen to Tower		\$ 70,000	\$ -			
Water White's Road	\$ -	\$ -	\$ 131,000			
Main Street		\$ -	\$ -	\$ 25,000	\$ 1,750,000	\$ 2,250,000
Rural						
12th Line (design, culvert, recon)		\$ 200,000	\$ 400,000	\$ 300,000		
3rd Line		\$ -	\$ 100,000	\$ 900,000		
Minto Normandy TL Struct A, B, C		\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
General						
Wastewater SCADA Urban Areas	\$ 30,000	\$ -	\$ 50,000	\$ 150,000	\$ 50,000	\$ 50,000
Wastewater Inflow and Infiltration	\$ 60,000	\$ 170,000	\$ 155,000	\$ 235,000	\$ 235,000	\$ 235,000
Water Minto Pines Flowmeter, Pipes	\$ -	\$ 55,000				
Water Meter General	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Streetlights New LED non RealTerm	\$ 10,000	\$ 14,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Cemeteries Cremation Options	\$ -	\$ 55,000	\$ 50,000	\$ 50,000	\$ 50,000	
Sidewalks	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Catchbasins and Drainage	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Asset Management	\$ 24,000	\$ 20,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
5 yr replace Pick-ups 2010, 2012	\$ 45,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -
Plow Truck/Grader/Backhoe		\$ 150,000		\$ 400,000	\$ 180,000	
Public Works Total	\$1,759,000	\$6,719,000	\$5,901,000	\$5,390,000	\$5,830,000	\$5,020,000

Other Depart Project/Year	2017	2018	2019	2020	2021	2022
Fire						
New Pumper/Tanker & Pickup		\$ 450,000		\$ 300,000		
Bunker Gear		\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Building Renovations Clifford		\$ -	\$ -			
Training Equipment & Computers		\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Facilities - Clifford						
Refrigeration		\$ 50,000	\$ 5,000			
Lighting and Doors		\$ 5,000	\$ 20,000			
Parks Upgrades		\$ 50,000	\$ 50,000	\$ 20,000	\$ 20,000	\$ 20,000
Facilities - Harriston						
Lighting and Doors		\$ 8,000	\$ 20,000	\$ 90,000		
Parks Upgrades, convert Trailer Park		\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Ref's Room and Curling Club		\$ 5,000	\$ 5,000	\$ 5,000		
General Upgrades and Flooring		\$ 5,000	\$ 30,000			
Pool		\$ 100,000				
Facilities - Palmerston						
Lighting and Doors		\$ 30,000	\$ 10,000			
Ice Resurfacers		\$ 80,000				
Dehumidifier		\$ -	\$ 90,000			
Auditorium		\$ 20,000	\$ 100,000			
Parks Upgrades, Bridge Painting		\$ 5,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 10,000
Pool		\$ 10,000				
Facilities - General						
Trails	\$ -	\$ 12,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Museum		\$ 15,000	\$ 15,000	\$ 10,000	\$ 5,000	\$ 5,000
Scoreboard		\$ 25,000				
Equipment and Fixtures		\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Administration - Overall						
Buildings		\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Computer Replacement & Software		\$ 30,000	\$ 20,000	\$ 10,000	\$ 10,000	\$ 10,000
Building Dept Pick ups		\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -
Assets Management & Records		\$ 12,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Grand Total	\$ 1,759,000	\$ 7,771,000	\$6,476,000	\$6,005,000	\$6,045,000	\$5,195,000

The chart on Page 9 shows the current proposed operating budget for the Town based on the capital plan presented. It has been a pleasure developing and presenting this most challenging budget to this Council, the final of this term. Staff looks forward to a busy construction season that will see the Town reconstruct the entire main street of Clifford including pre-servicing lands at the north end for future development.

RECOMMENDATION:

That Council receives the C.A.O. Clerk and Treasurer's January 8, 2018 Budget Update Report and provides direction by motion in the budget meeting as to changes required to the capital or operating budget as proposed.

Bill White, C.A.O. Clerk

Gordon Duff Treasurer

		2017 Budget	2018 Draft Budget	Difference	
Council		\$128,200	\$129,700	\$1,500	
C.A.O. Clerk		\$335,900	\$333,305	-\$2,595	
General Admin & Reserves		\$550,050	\$505,300	-\$44,750	\$968,305
People and Property		\$139,650	\$138,196	-\$1,454	
Health Services		\$33,750	\$32,750	-\$1,000	
Minto Fire Service Overall	Fire Admin	\$596,930	\$607,260	\$10,330	
\$908,128	Palmerston Fire	\$68,773	\$63,423	-\$5,350	
\$919,858	Harriston Fire	\$146,825	\$146,375	-\$450	
	Clifford Fire	\$95,600	\$102,800	\$7,200	\$11,730
Clifford Arena & Hall		\$162,043	\$167,232	\$5,189	
Harriston Arena & Hall		\$175,744	\$178,867	\$3,123	
Palmerston Arena & Hall		\$184,709	\$198,203	\$13,494	
Satellite Facilities		\$76,044	\$85,845	\$9,801	
Clifford Parks		\$21,411	\$25,554	\$4,143	
Clifford Ball & Soccer		\$19,933	\$20,306	\$373	
Harriston Parks		\$29,457	\$28,772	-\$685	
Harriston Ball		\$18,870	\$21,771	\$2,901	
Palmerston Parks		\$56,633	\$55,269	-\$1,364	
Palmerston Ball & Soccer		\$36,338	\$43,479	\$7,141	
Trails		\$5,590	\$16,474	\$10,884	\$55,000
Recreation Administration		\$252,000	\$262,000	\$10,000	
Harriston Pool		\$46,000	\$48,000	\$2,000	
Palmerston Pool		\$39,500	\$40,500	\$1,000	
Adventure Camp		\$0	\$0	\$0	
Special Programs		-\$6,000	-\$6,000	\$0	\$1,191,272
Joint Health & Safety		\$5,000	\$5,000	\$0	
Norgan Theatre		\$0	\$0	\$0	\$13,000
Building & By-law		\$150,175	\$146,675	-\$3,500	
Economic Development		\$434,035	\$434,981	\$946	
Tourism		\$25,900	\$23,350	-\$2,550	-\$1,604
Public Works	Roads Admin	\$844,208	\$771,478	-\$72,730	
\$2,186,441	Municipal Drains	\$53,306	\$33,306	-\$20,000	
\$2,116,190	Vehicle Cost & Time	-\$345,000	-\$322,600	\$22,400	
	Road Maintenance	\$1,041,810	\$1,012,810	-\$29,000	
	Winter Control	\$479,206	\$494,614	\$15,408	
	Trailer Park	-\$8,115	-\$22,744	-\$14,629	
	Cemeteries	\$20,520	\$20,520	\$0	
	Street Lights	\$0	\$0	\$0	
	Town Landscape Care	\$100,506	\$128,806	\$28,300	-\$70,251
Sewage Collect & Treat		\$0	\$0	\$0	
Water Treat & Distribute		\$0	\$0	\$0	
Subtotal		\$6,015,501	\$5,971,577	-\$43,924	
OMPF		-\$1,802,900	-\$1,630,700	\$172,200	
StabilizationReserves		-\$10,026	\$6,530	\$16,556	
Pay Equity, Internal & External Equity		\$0	\$80,000	\$80,000	
Total Operating		\$4,202,575	\$4,427,407	\$224,832	\$224,832
Tax Supported Capital		510,000	520,000	\$10,000	
Total Raised through Tax		\$4,712,575	\$4,947,407	\$234,832	\$234,832



Town of Minto

Capital Budget 2018

“Bringing it Home.”

December 12, 2017

Thursday, January 11, 2018

“The question isn’t who’s going to let me; it’s who is going to stop me.” [Ayn Rand](#)

“The good will of the governed will be starved if not fed by the good deeds of the governors.” [Ben Franklin \(1706-1790\)](#)



Budget 2018

Day 1 Tuesday December 12

- Introduction Mayor 1:30 to 1:35pm
- Presentation CAO/Clerk and Treasurer 1:35 to 1:55pm
- Operating Budget Discussions 1:55 to end

Day 2 Thursday January 11

- Introduction and Review Mayor, CAO, Treasurer 1:30 to 1:35pm
- Operating Budgets Changes and updates 1:35 to 1:45pm
- Capital Budget Discussions 1:45 to end

Public Open House 2018: Tuesday, March 20 5:00pm -6:30pm



Strategic Plan
2013

The framework
-Vision, Mission, Actions 40%
actions complete or partly
complete – 2 year review 2015
2018 public meeting

Official Plan
(County of Wellington)
1999 (Updated 2011)

Policies to attain long term vision
- “Council may take no action contrary
to the Official Plan” (County 5 year
review done in 2014)
- New Provincial Policy boundary
expansions 5 year review 2019-20

Integrated
Community
Sustainability
Plan & Culture
Plan 2011

Asset
Management
Plan 2013-14

Financial
Plans DWQMS
2015

Fire Master
Plan 2017

Succession
Plan 2017-
2022

Specific
Planning
Documents
Policy
Direction

Departmental Business Plans

Budget Implements
Council Directions



Vision & Mission

Vision

A friendly, safe, affordable, family oriented rural community built on a foundation of respect, volunteerism, and prosperous business, and sustained by people who value neighbourliness, fairness and inclusiveness.

Mission

Cost effective and responsive local government through superior customer service, internal stability and efficiency, and promoting responsible economic growth, healthy lifestyles and respect for the natural environment



The Vision is the beacon in the distance. Navigating by Mission. To accomplish our goals



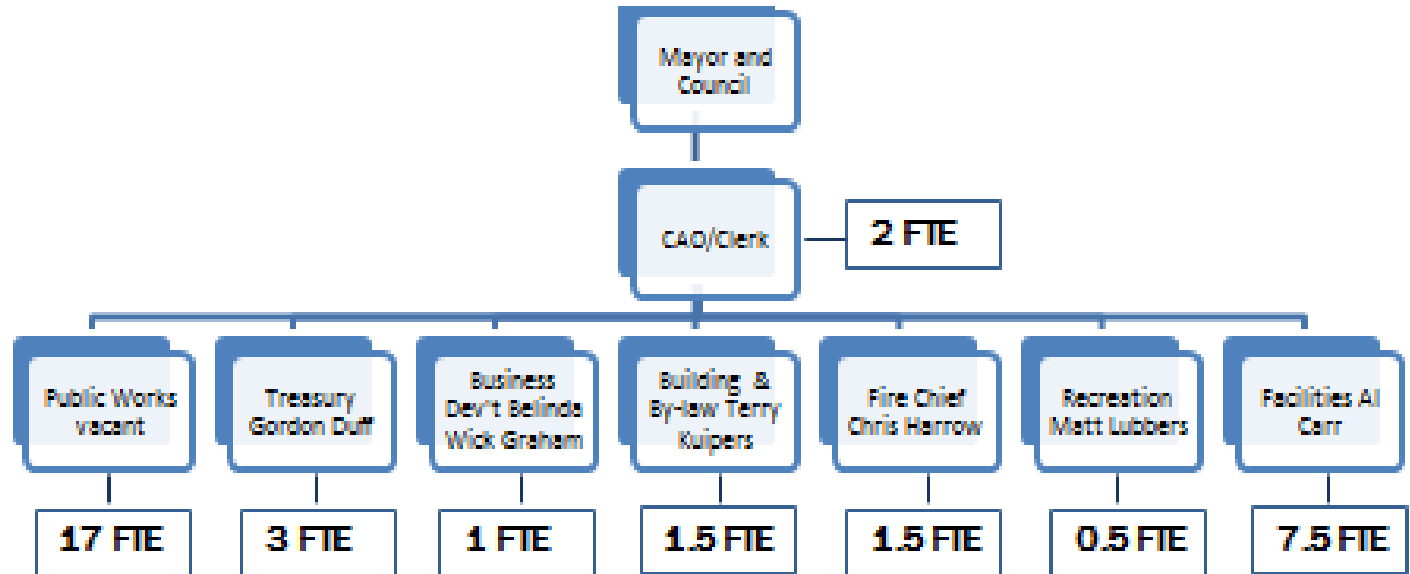
Strategic Direction

- Economic Development (12)
- Financial Strategy (8)
- Emergency Services and Health (10)
- Recreation and Facilities (9)
- Tourism and Culture (12)
- Planning and Development (13)
- Agriculture and Environment (12)
- Public Works (8)
- Governance and Leadership (13)
- Total = 98 40 (ST) 21 (MT) 3 (LT) 34(OG)





Organizational Structure



- 42 full time equivalent positions with one vacant (40 in 2010)
- Internal, External and Pay Equity Achieved plus COLA (1.7%) \$80,000
- Provincial mandated Asset Management, Accessibility, Vulnerable Occupancies, Source Water Protection (to name a few)
- Includes new position in facilities recognizing increase in satellite locations, future assessment of centralized booking impact (restructure)
- Budget does not fund Public Works Director in 2018

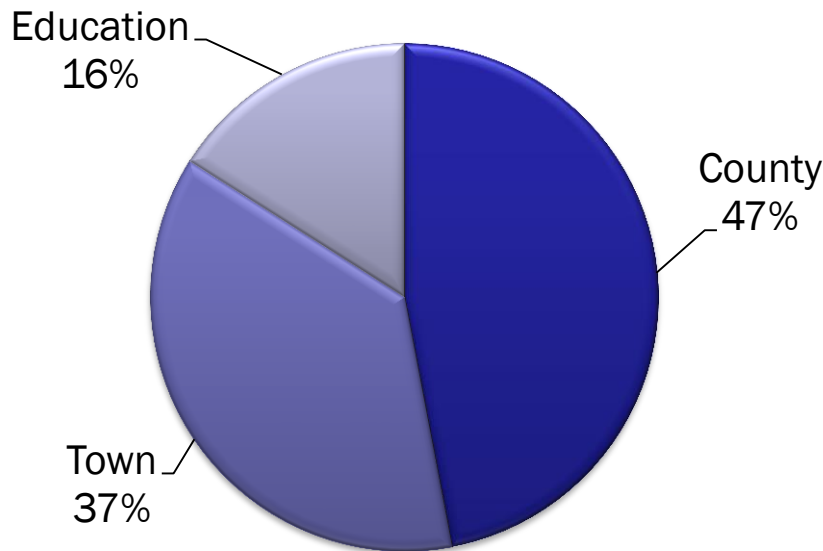


		2017 Budget	2018 Draft	Difference	
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	Road Maintenance	\$1,041,810	\$1,012,810	-\$29,000	
	Winter Control	\$479,206	\$494,614	\$15,408	
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	Street Lights	\$0	\$0	\$0	-\$70,251
	Town Landscape Care	\$100,506	\$128,806	\$28,300	\$2,116,190
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Water Treat & Distribute		\$0	\$0	\$0	-\$70,251
Subtotal		\$6,015,501	\$5,971,577	-\$43,924	-\$43,924
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StabilizationReserves		-\$10,026	\$6,530	\$16,556	
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Total Operating		\$4,202,575	\$4,427,407	\$224,832	\$224,832
Tax Supported Capital		\$510,000	520,000	\$10,000	
Total Raised through Tax		\$4,712,575	\$4,947,407	\$234,832	\$234,832



Distribution of Tax Dollar

Breakdown of Tax Dollars

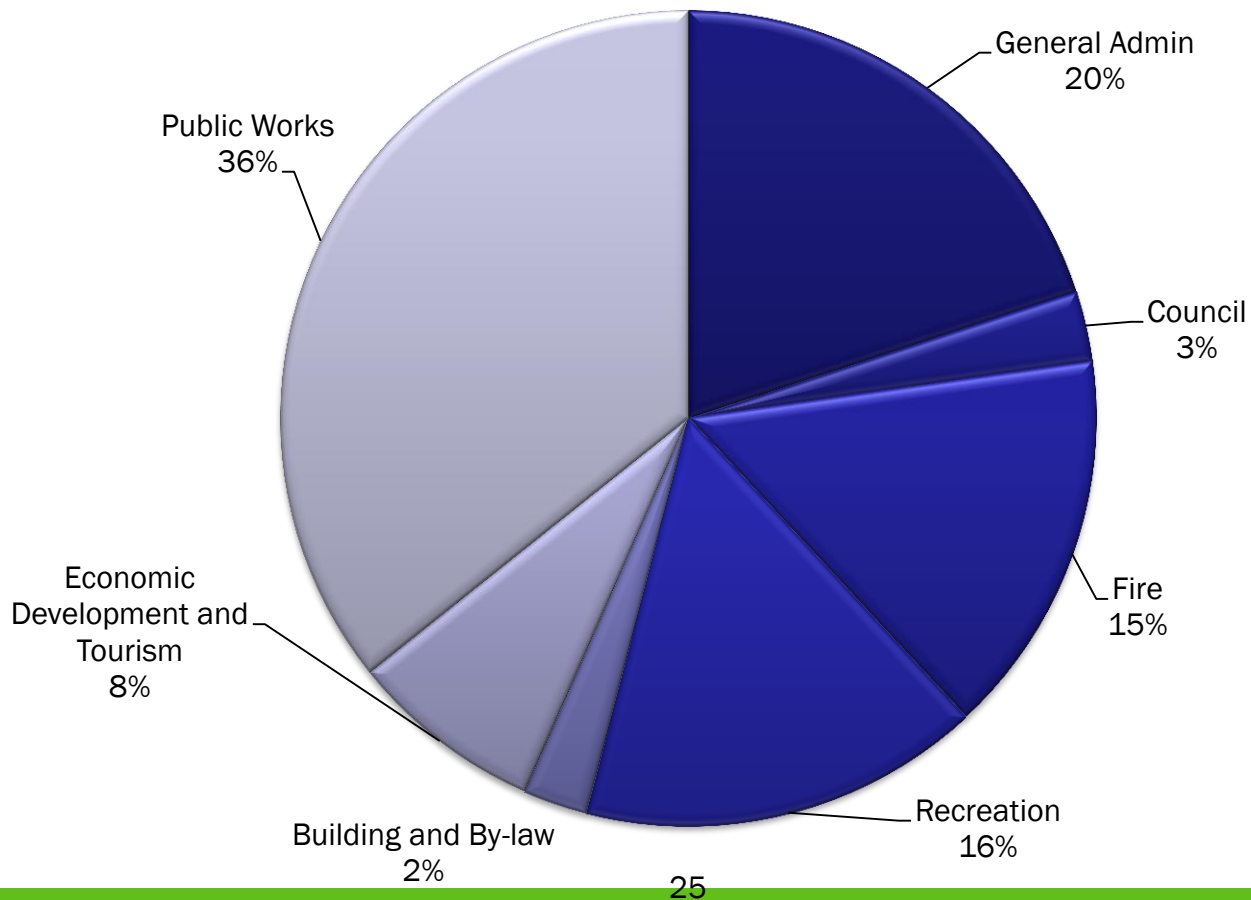


- Town Share is 37% of total tax collected.
- Education Share is 16%, (not increased for years).
- County Share 47%, expect +-2.5% in 2018.
- 1% Town Increase raises +-\$44,000 per year



Distribution of Town Share

Net Budget





OMPF and OCIF Funding

Year	OMPF Allocation			
2012	\$1,354,300			
2013	\$1,306,900			
2014	\$1,491,400			
2015	\$1,532,500	OCIF Formula Based		Net Increase
2016	\$1,680,700	2016	\$130,000	+\$278,200
2017	\$1,802,900	2017	\$223,161	+\$215,361
2018	\$1,630,700	2018	\$315,205	- \$ 80,156
2019	?	2019	\$476,143	+\$160,938
2020	?	2020	\$506,543	+\$ 30,400



2018 Tax Supported Reserves to Debt

Budget	Reserves	Debt
CAO Clerk Election	\$ 6,000	\$0
General Admin	\$ 100,000	\$0
Fire Vehicle	\$ 218,000	\$0
Harriston Arena	\$ 66,500	\$0
Clifford Arena	\$ 30,000	-\$42,398
Palmerston Arena	\$ 30,000	-\$70,177
Satellite Facilities	\$ 5,000	\$0
Trails	\$ 1,000	\$0
Pools	\$ 3,000	\$0
Norgan	\$ 16,000	\$0
Building Vehicle	\$ 14,000	\$0
Economic Dev't	\$ -	-\$129,331
Public Works	\$ 220,000	-\$359,757
Total	\$ 709,500	-\$601,663

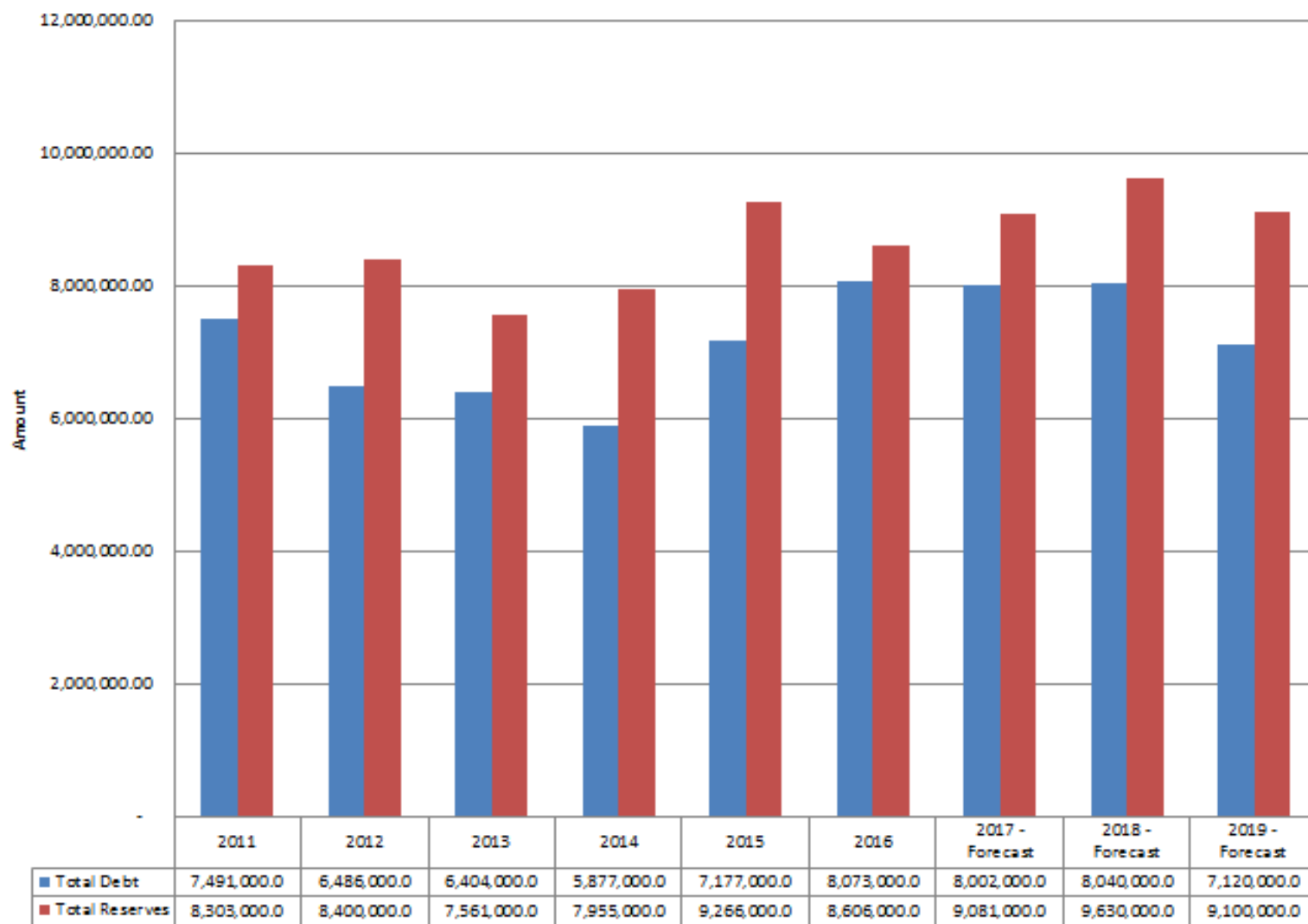
Notes:

1. New debt in 2018 to fund Clifford Elora \$1.28 million Town share (most sewer & water)

2. Final debt payments in 2018 \$150,000

Net \$107,837

Reserves & Debt 2011-2019





Asset Management Plan

- Completed 2013-14 in House inventories Tangible Capital Assets (TCA) in six areas.
- Roads, Bridges, Culverts, Storm Water, Water and Wastewater
- Recreation and Facilities
- On a replacement cost basis over a 10 year period \$6.9 million year needed to maintain TCA
- The plan also looks at the condition of the assets, desired service levels, financial commitments needed to “operate, maintain, renew and replace”
- City Wide





Five Year Capital Plan Funding

Expenditure Model Dept/Year	2017	2018	2019	2020	2021	2022
Water & Sewer	\$ 2,818,500	\$ 3,165,000	3,375,000	2,455,000	2,710,000	2,765,000
Roads & Drainage	\$ 1,838,500	\$ 2,424,000	2,476,000	2,535,000	2,940,000	4,745,000
Vehicles	\$ 330,000	\$ 260,000	0	400,000	180,000	0
Other Departments	\$ 1,024,500	\$ 1,922,000	625,000	615,000	215,000	175,000
Total	\$6,011,500	\$7,771,000	\$6,476,000	\$6,005,000	\$6,045,000	\$5,195,000
Funding Model Dept/Year	2017	2018	2019	2020	2021	2022
Revenue	\$ 252,000	\$ 105,000	146,000	65,000	145,000	135,000
Grants	\$ 1,597,000	\$ 3,070,000	2,000,000	2,000,000	2,000,000	1,500,000
Dev Charges & Reserves	\$ 1,238,000	\$ 1,202,000	1,000,000	1,000,000	1,000,000	1,000,000
Borrowing	\$ 775,000	\$ 1,520,000	1,900,000	1,800,000	1,800,000	1,400,000
OCIF Formula	\$ 183,000	\$ 195,000	300,000	300,000	300,000	300,000
Carry overs	\$ 1,456,500	\$ 1,159,000	600,000	300,000	300,000	300,000
Tax	\$ 510,000	\$ 520,000	530,000	540,000	550,000	560,000
Total	\$6,011,500	\$7,771,000	\$6,476,000	\$6,005,000	\$6,095,000	\$5,195,000



Fire Dept. Capital \$520,000

- The following is a five year capital project plan for Minto Fire

Other Depart Project/Year	2017	2018	2019	2020	2021	2022
Fire						
New Pumper/Tanker & Pickup		\$ 450,000		\$ 300,000		
Bunker Gear		\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Building Renovations Clifford		\$ -	\$ 50,000			
Training Equipment and Computers		\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000

- Assess vault removal renovations Clifford Hall for 2019 renovation (\$50,000 subject Structure Engineering)





Minto Fire \$1.15 5 years

- Order 2018 Pumper to replace Palmerston 1999 Truck (pay in 2018 and 2019)



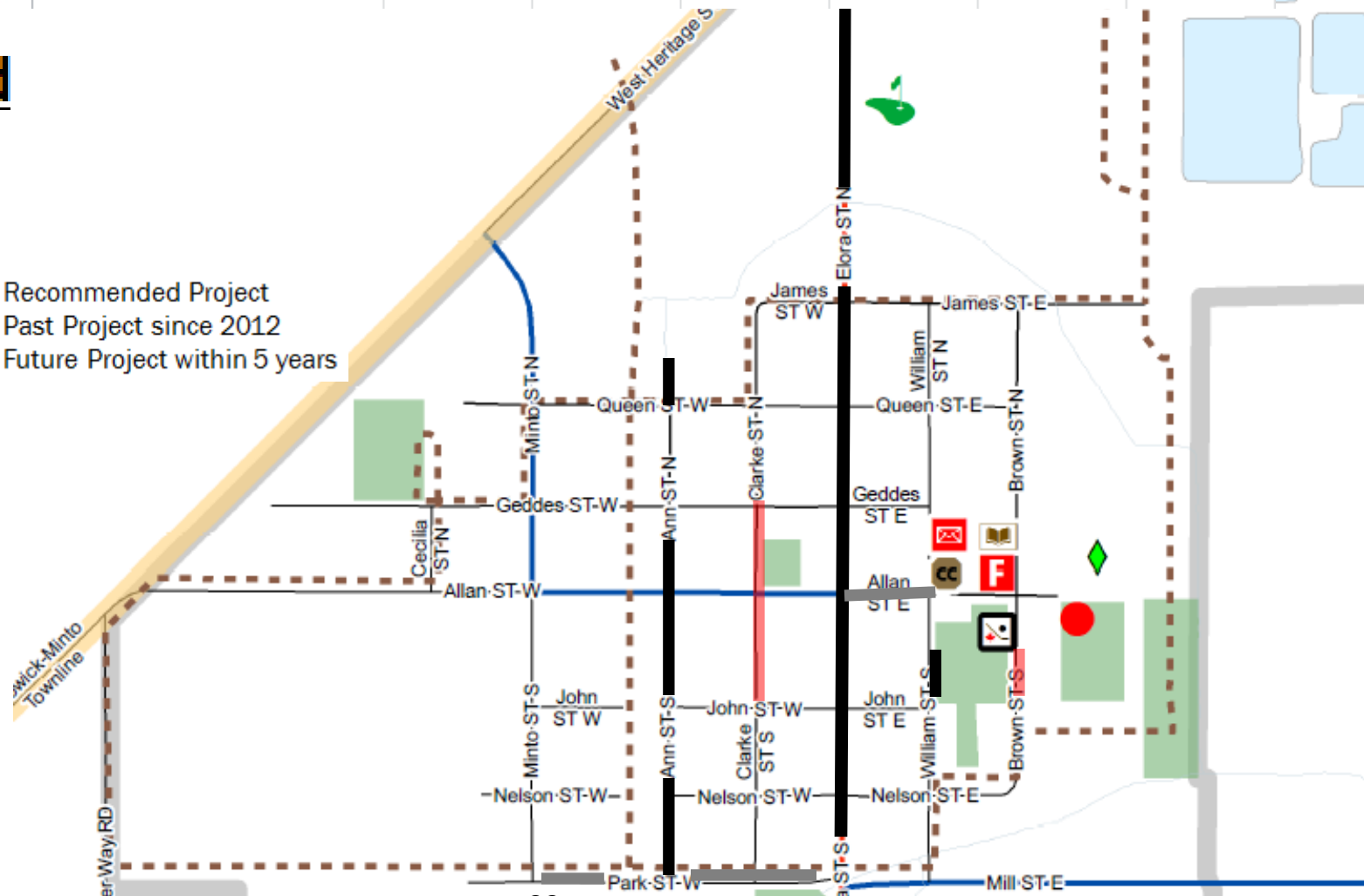
- Tanker to replace 1989 Palmerston or 1994 Clifford (2020)
- Fire Pick Up 2005 (rotation for Public Works vehicle - 2020)



Clifford

Public Works Project/Year	2017	2018	2019	2020	2021	2022
Clifford						
Elora St Park to West Heritage	\$ 400,000	\$ 3,470,000	\$ 500,000			
William Street Schwindt	\$ -	\$ 180,000	\$ 65,000			
Ann Street Carry over Curb and Pave	\$ 320,000	\$ 280,000	\$ 280,000			
Park Street Reconstruction	\$ -	\$ -	\$ -	\$ 50,000	\$ 1,000,000	
Wastewater Pump/Alum Tank	\$ -	\$ -	\$ 20,000	\$ 20,000		
Allan Street Watermain to well 1	\$ -	\$ -	\$ 150,000			

- Recommended Project
- Past Project since 2012
- Future Project within 5 years



**SECTION 3
LIMITS OF RECONSTRUCTION
DETOUR**

**SECTION 2B
LIMITS OF RECONSTRUCTION
DETOUR**

**SECTION 2A
LIMITS OF RECONSTRUCTION
DETOUR**

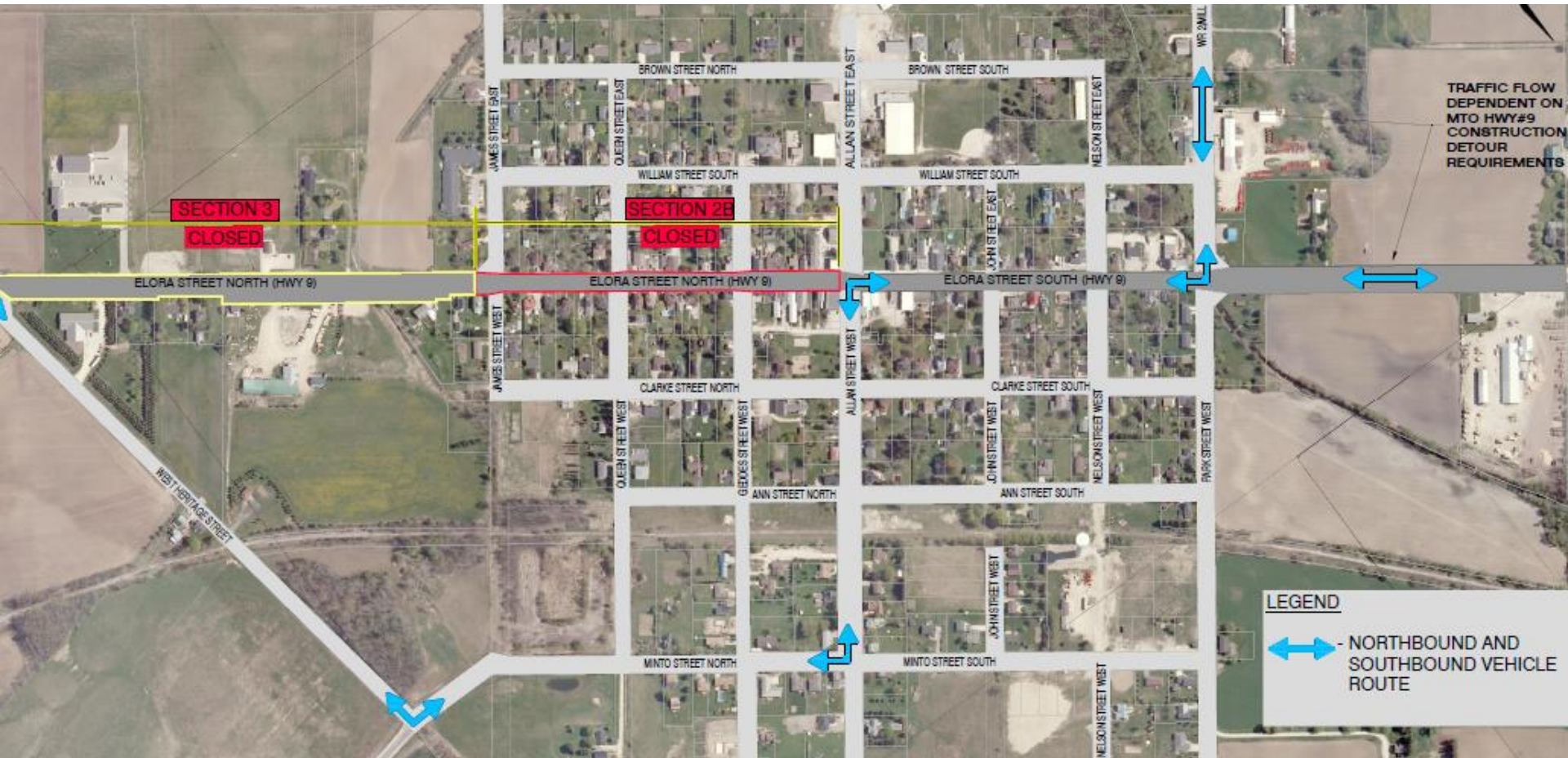
**DETAILS OF SECTION 3
RECONSTRUCTION**

- REMOVE AND REPLACE EXISTING ASPHALT
- INSTALL NEW STORM SEWERS
- EXCAVATE EXISTING ROAD BASE AND PLACE NEW GRANULARS
- UPDATE URBAN CROSS SECTION
- EXTEND MUNICIPAL SERVICES

DETAILS OF SECTION 2 RECONSTRUCTION

- REMOVE AND REPLACE EXISTING ASPHALT
- INSTALL NEW STORM SEWERS
- EXCAVATE EXISTING ROAD BASE AND PLACE NEW GRANULARS
- NEW CONCRETE CURB AND GUTTER
- NEW CONCRETE SIDEWALKS
- NEW STREET LIGHTS
- NEW TREES & BOLLARDS
- REMOVE AND REINSTALL LANDSCAPE BRICK BOULEVARDS
- NEW BENCHES AND GARBAGE RECEPTACLES





BLDG. No. 2
APARTMENT BUILDING

HPLS

GDN
HH
CB

ALLAN E

BM 16-66

ROTARY CLOCK

4-6

BENCH

CONCRETE SIDEWALK

CONCRETE SIDEWALK

179'57"

SAMH 42

179'57"

200Ø PVC SANITARY SEWER

INV. 372.948
250mm CONC

CB INV. 372.978

100mm CONC

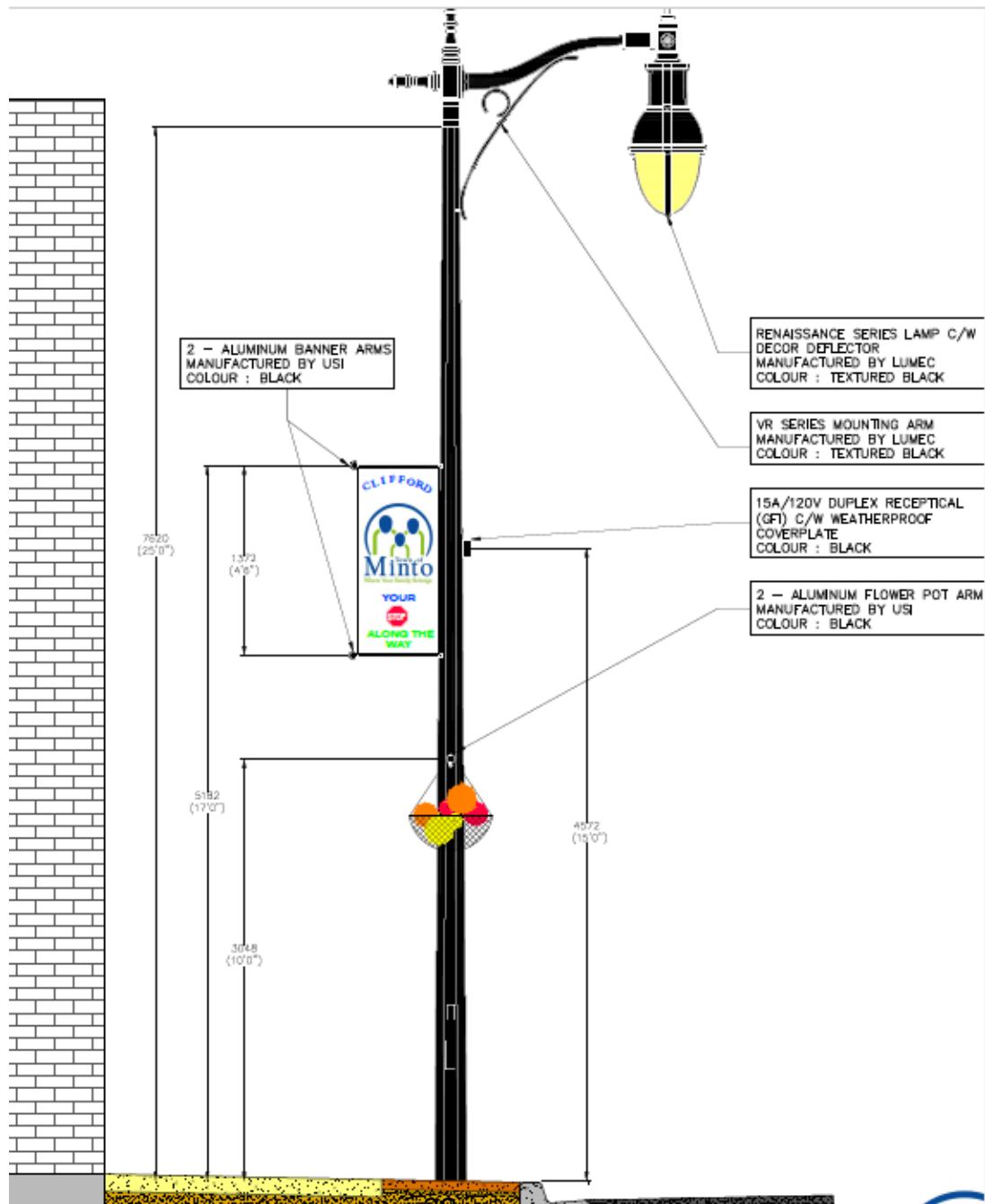
CONCRETE SIDEWALK

BLDG. No. 3
GRAMMA JO'S

LAN
REET
EST

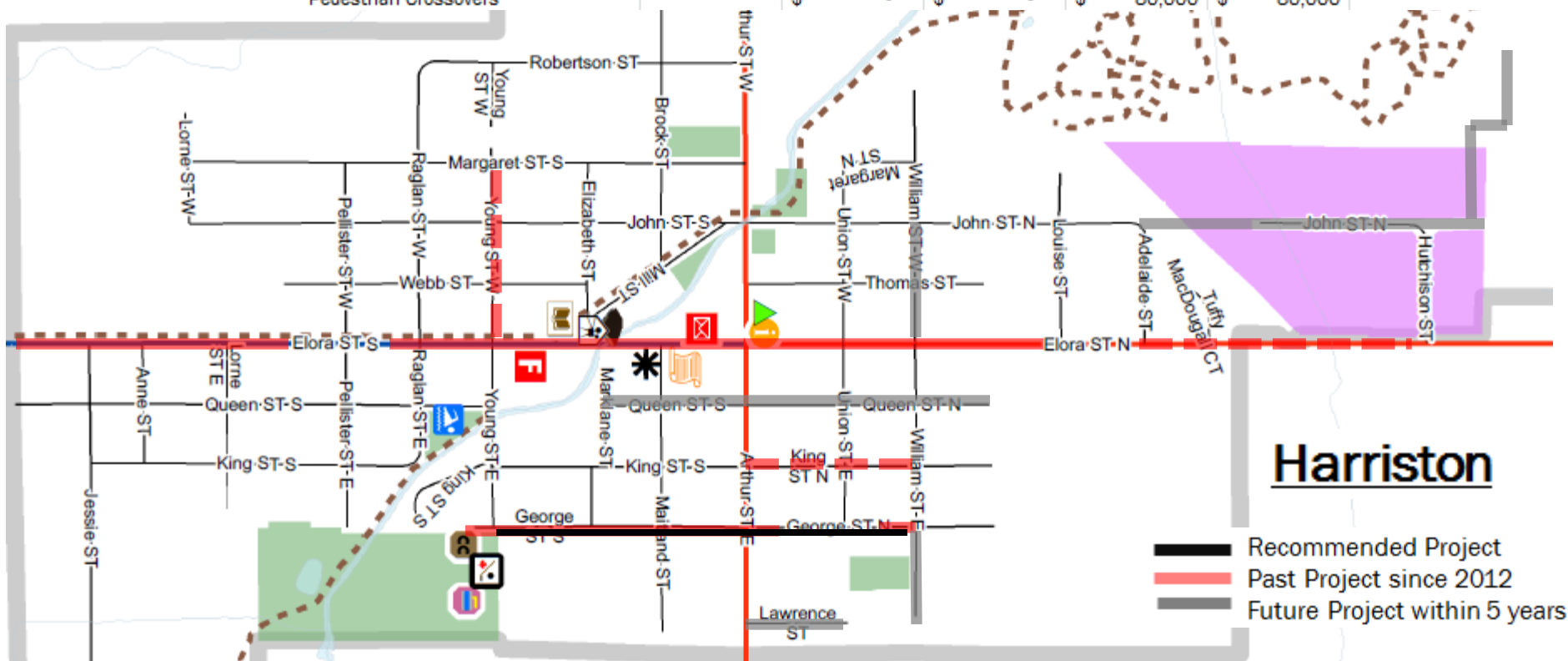
TRAFFIC
CONTROL BOX

BLDG. No. 2
MILLER INSURANCE





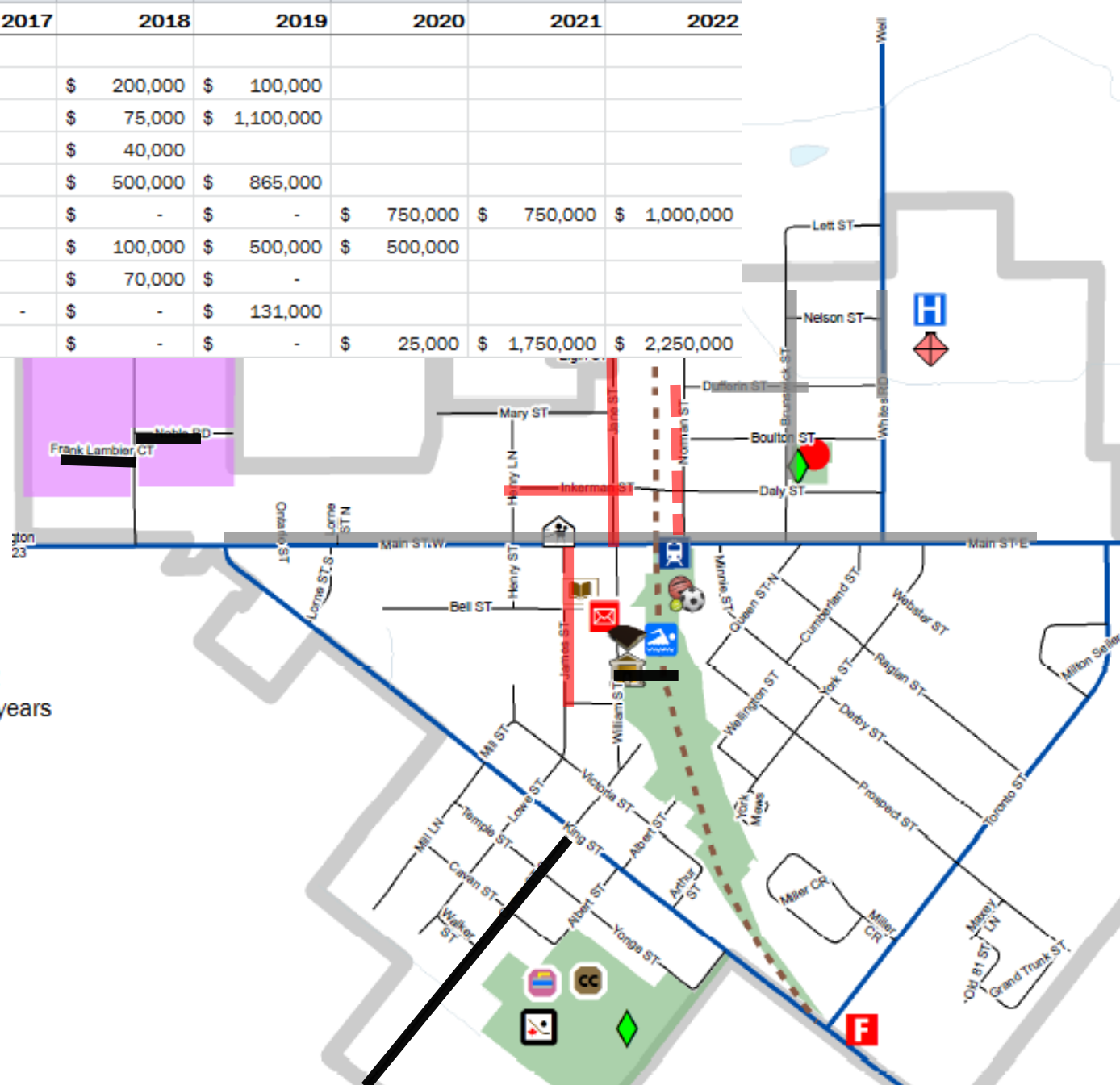
Public Works Project/Year	2017	2018	2019	2020	2021	2022
Harriston						
George Street South carry over	\$ 730,000	\$ 370,000				
George Street North		\$ 80,000	\$ -	\$ 20,000	\$ 200,000	
William St Utilities (Metzger)		\$ 40,000	\$ 105,000			
Lawrence St Recon (Metzger)		\$ 50,000	\$ 480,000			
Industrial Park Pumping Stn	\$ 10,000	\$ 280,000				
Queen Street N & S (condition)		\$ -	\$ 500,000	\$ 1,000,000		
Industrial John St link and Recon		\$ -	\$ -	\$ 510,000	\$ 510,000	
Industrial John St extension 11 ac		\$ -	\$ -	\$ -	\$ 625,000	
Industrial 55 acres Ph 2		\$ -	\$ -	\$ -	\$ -	\$ 1,085,000
Pedestrian Crossovers		\$ -	\$ -	\$ 80,000	\$ 80,000	



Public Works Project/Year	2017	2018	2019	2020	2021	2022
Palmerston						
Industrial Noble Road		\$ 200,000	\$ 100,000			
Industrial Minto Road Sewage Lift		\$ 75,000	\$ 1,100,000			
Industrial Pave Frank Lambier Crt		\$ 40,000				
Queen Street Recon		\$ 500,000	\$ 865,000			
Brunswick and Nelson		\$ -	\$ -	\$ 750,000	\$ 750,000	\$ 1,000,000
WWTP Clarifier Design Work		\$ 100,000	\$ 500,000	\$ 500,000		
Watermain loop Queen to Tower		\$ 70,000	\$ -			
Water White's Road	\$ -	\$ -	\$ 131,000			
Main Street		\$ -	\$ -	\$ 25,000	\$ 1,750,000	\$ 2,250,000

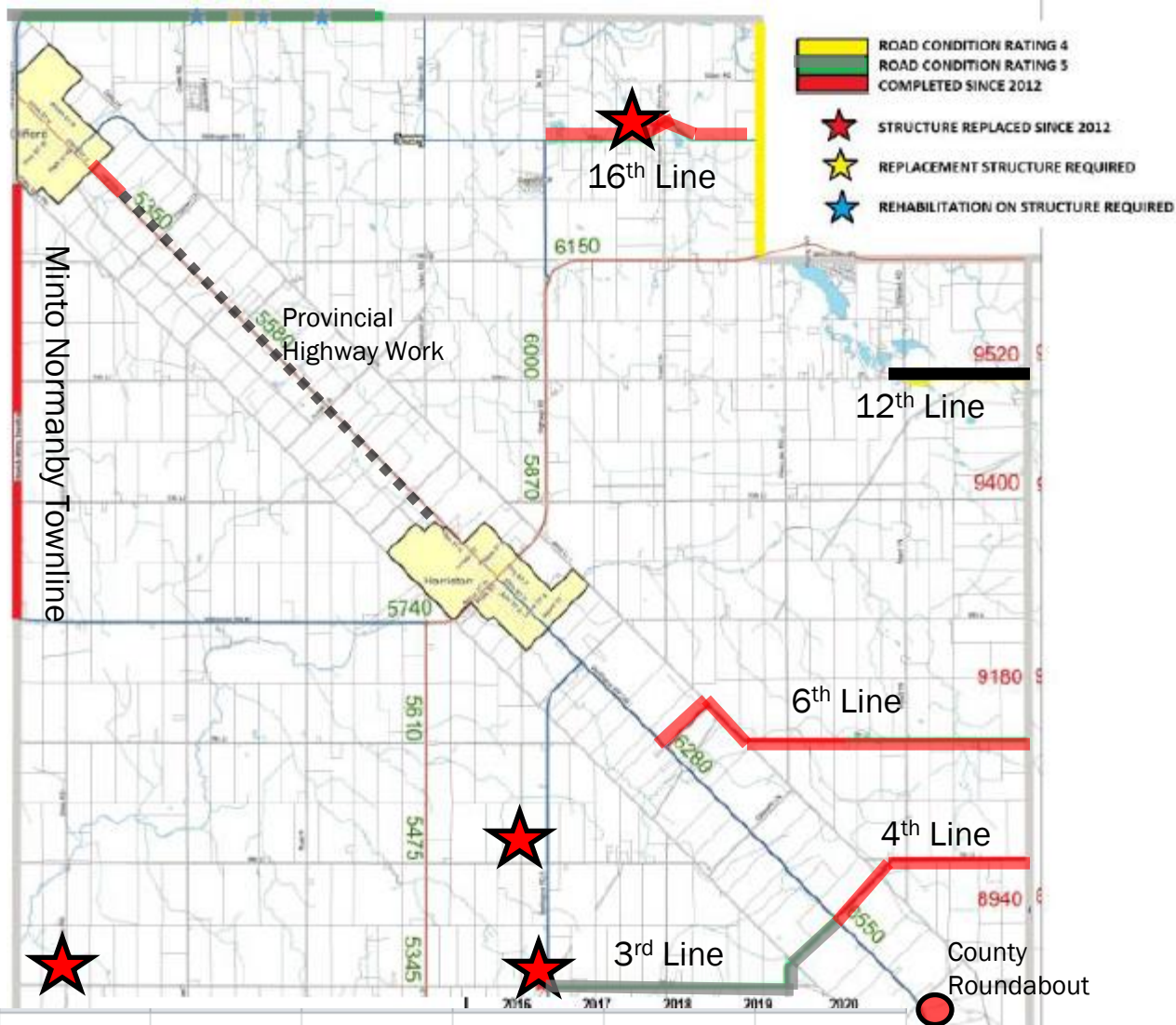
Palmerston

- Recommended Project
- Past Project since 2012
- Future Project within 5 years





Rural



Public Works Project/Year	2017	2018	2019	2020	2021	2022
Rural						
12th Line (design, culvert, recon)	\$	200,000	\$	400,000	\$	300,000
3rd Line	\$	-	\$	100,000	\$	900,000
Minto Normandy TL Struct A, B, C	\$	-	\$	250,000	\$	250,000

Recommended Project
 Past Project since 2012
 Future Project within 5 years



General Capital Public Works

- The following are additional projects for Public Works Capital

General						
Wastewater SCADA Urban Areas	\$ 30,000	\$ -	\$ 50,000	\$ 150,000	\$ 50,000	\$ 50,000
Wastewater Inflow and Infiltration	\$ 60,000	\$ 170,000	\$ 155,000	\$ 235,000	\$ 235,000	\$ 235,000
Water Minto Pines Flowmeter, Pipe	\$ -	\$ 55,000				
Water Meter General	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Streetlights New LED non RealTerm	\$ 10,000	\$ 14,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Cemeteries Cremation Options	\$ -	\$ 55,000	\$ 50,000	\$ 50,000	\$ 50,000	
Sidewalks	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Catchbasins and Drainage	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Asset Management	\$ 24,000	\$ 20,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
5 yr replace Pick-ups 2010, 2012	\$ 45,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -
Plow Truck/Grader/Backhoe		\$ 150,000		\$ 400,000	\$ 180,000	
Public Works Total	\$ 1,759,000	\$ 6,719,000	\$5,901,000	\$5,390,000	\$5,830,000	\$5,020,000





2018 Facilities \$450,000

- The following is a five year capital plan for Facilities

Other Depart Project/Year	2017	2018	2019	2020	2021	2022
Facilities - Clifford						
Refrigeration		\$ 50,000	\$ 5,000			
Lighting and Doors		\$ 5,000	\$ 20,000			
Parks Upgrades		\$ 50,000	\$ 50,000	\$ 20,000	\$ 20,000	\$ 20,000
Facilities - Harriston						
Lighting and Doors		\$ 8,000	\$ 20,000	\$ 90,000		
Parks Upgrades, convert Trailer Park		\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Ref's Room and Curling Club		\$ 5,000	\$ 5,000	\$ 5,000		
General Upgrades and Flooring		\$ 5,000	\$ 30,000			
Pool		\$ 100,000				
Facilities - Palmerston						
Lighting and Doors		\$ 30,000	\$ 10,000			
Ice Resurfacer		\$ 80,000				
Dehumidifier		\$ -	\$ 90,000			
Auditorium		\$ 20,000	\$ 100,000			
Parks Upgrades, Bridge Painting		\$ 5,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 10,000
Pool		\$ 10,000				
Facilities - General						
Trails	\$ -	\$ 12,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Museum		\$ 15,000	\$ 15,000	\$ 10,000	\$ 5,000	\$ 5,000
Scoreboard		\$ 25,000				
Equipment and Fixtures		\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000



Clifford

- Clifford: the compressor needs replacement at the arena
- Lighting & entrance doors at arena improved over 2 years
- Parks improvements phased in partner with community groups (Truck Show, Rotary, CRA etc. and Homecoming)





Palmerston

- **Palmerston**: Lighting & entrance doors at community hall; ice surfacer carry over from 2017
- Additional work in Auditorium phased in over time
- Parks improvements phased in; Lawrence park and future funding to repaint rail bridge (beyond 2019)





Clifford Concept





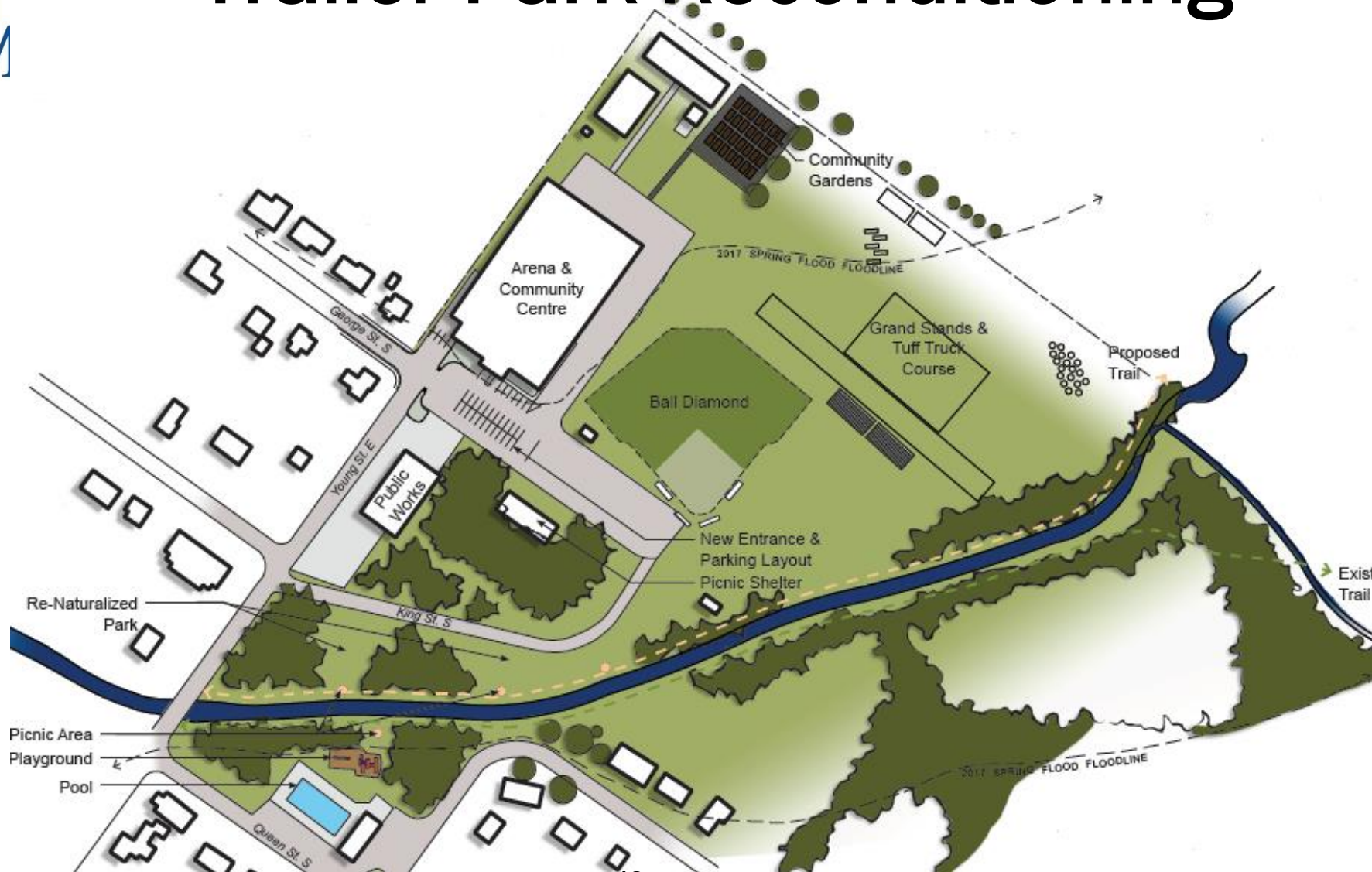
Harriston

- **Harriston:** Kinsmen Pool plumbing and upgrades needed for aged facility; service club to help
- Park upgrades include changes at former trailer park as per Stempski Kelly sketch to be presented to Committee
- Community centre work phased in over time (lighting, original flooring etc.)





Trailer Park Reconditioning





Other Facilities

- **General:** \$10,000 over five years funding for trail work, not augmented with County grant unless they reconsider
- 3 arena scoreboards no longer funded by beverage sponsor
- \$50,000 over five years funding for Museum upgrades
- \$50,000 for general fixtures and other equipment (shower surrounds, garbage barrels, pressure washer, netting, lights etc.)





Administrative Capital \$242,000

- The following is a five year plan for Administration Capital:

Other Depart Project/Year	2017	2018	2019	2020	2021	2022
Administration - Overall						
Buildings	\$	10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Computer Replacement & Software	\$	30,000	\$ 20,000	\$ 10,000	\$ 10,000	\$ 10,000
Building Dept Pick ups	\$	30,000	\$ 30,000	\$ -	\$ -	\$ -
Assets Management & Records	\$	12,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000

- Includes funding for municipal building potential front of office foyer addition
- On-going information technology funding as per replacement plan prepared by IT supplier
- Funding for asset management and record retention work
- Building Department pick up trucks due for replacement can be funded entirely from reserves



Capital Budget Summary

- Between 2011 and 2017 the Town spent over \$32 million improving infrastructure; \$31.5 million is identified in the five year plan for 2018 through 2022.
- Town asset management plan and asset depreciation rate suggests spending between \$2.6 and \$6 million annually
- A project based 5 year plan will help this Council and next anticipate projects to bring forward for merit based grant programs
- The Fiscal Accountability Plan allows borrowing to exceed debt only to fund the Town's share of a major infrastructure grant; the 2018 capital plan and budget is compliant with this policy
- \$7.7 million capital plan is ambitious, but removing Clifford Elora St and Palmerston Queen St leaves \$3.7 million in capital work

**Town of Minto
Capital Projects - 2018**

												Schedule A
Project	Unexpended Capital Financing/ (Unfinanced Capital Outlay) Dec 31/17	Expenditures	Transfers to Reserves	Transfers to Reserve Funds	Grants	Long-Term Debt Proceeds	Donations & Interest	Proceeds from Land/Cap Assets Sales	Transfers from Reserves	Transfers from Reserve Funds	Transfers from Revenue	Unexpended Capital Financing/(Unfina nced Capital Outlay) Dec 31/18
Computer Hardware/Software	18,173.60	40,000.00								20,000.00	1,826.40	0.00
Office Equipment	0.00	0.00								0.00	0.00	0.00
Vehicle	0.00	0.00								0.00	0.00	0.00
Records Management	0.00	2,000.00								0.00	2,000.00	0.00
Office Renovations	85,436.57	10,000.00				0.00				0.00	-3,826.40	71,610.17
Fire Office Equipment	0.00	8,000.00						0.00		0.00	8,000.00	0.00
Fire Radio Repeater	0.00	0.00			0.00			0.00		0.00	0.00	0.00
Fire Equipment	0.00	17,000.00					0.00	0.00		0.00	17,000.00	0.00
Fire Rescue Equipment/Bldg Renos	1,295.82	5,000.00			0.00			0.00		0.00	3,704.18	0.00
Fire Personal Safety Equipment	0.00	40,000.00					0.00	0.00		0.00	40,000.00	0.00
Fire Vehicles	0.00	450,000.00				0.00	0.00	0.00		250,000.00	30,000.00	-170,000.00
Protection to People & Property	0.00	0.00						0.00		0.00	0.00	0.00
Emergency Measures	0.00	0.00			0.00			0.00		0.00	0.00	0.00
Roads - vehicle	3,567.61	150,000.00				0.00		0.00	0.00	145,000.00	1,432.39	0.00
Roads - engineering	0.00	0.00				0.00	0.00	0.00	0.00	0.00	0.00	0.00
Road construction	0.00	0.00		0.00		0.00			0.00	0.00	0.00	0.00
Shops - Renovations & Equipment	0.00	0.00			0.00		0.00	0		0.00	0.00	0.00
Sidewalks-Cliff,Hstn,Palm	0.00	60,000.00			60,000.00				0.00	0.00	0.00	0.00
Catchbasins	10,552.03	50,000.00			0.00				0.00	0.00	39,447.97	0.00
Christmas Decorations	0.00	0.00							0.00	0.00	0.00	0.00
Tree Carvings	0.00	0.00					0.00		0.00	0.00	0.00	0.00
Harriston Trees	1,527.24	0.00			0.00		0.00	0.00		0.00	0.00	1,527.24

**Town of Minto
Capital Projects - 2018**

Schedule A												
Project	Unexpended Capital Financing/ (Unfinanced Capital Outlay) Dec 31/17	Expenditures	Transfers to Reserves	Transfers to Reserve Funds	Grants	Long-Term Debt Proceeds	Donations & Interest	Proceeds from Land/Cap Assets Sales	Transfers from Reserves	Transfers from Reserve Funds	Transfers from Revenue	Unexpended Capital Financing/(Unfina nced Capital Outlay) Dec 31/18
Citywide - tablets & software	0.00	20,000.00	0.00	0.00	15,000.00	0.00		0.00	0.00	0.00	5,000.00	0.00
Harriston-William St near George St	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00	0.00
Harriston-George St S	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00	0.00
Harriston-George St N - Arthur to William	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00	0.00
Harriston- Lawrence St	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00	0.00
12th Line Culvert & shoulders	0.00	200,000.00		0.00	40,380.00	0.00	0.00		0.00	145,000.00	14,620.00	0.00
16th Line Culvert	0.00	0.00			0.00	0.00			0.00	0.00	0.00	0.00
Bridge Inspections	0.00	0.00			0.00	0.00			0.00	0.00	0.00	0.00
Palm-Inkerman St	0.00	0.00			0.00	0.00			0.00	0.00	0.00	0.00
Palm-James St - Main-John	0.00	0.00			0.00	0.00			0.00	0.00	0.00	0.00
Palm-Roads	30,597.40	0.00			0.00	0.00			0.00	0.00	0.00	30,597.40
Palm-Queen St S	0.00	150,000.00			580,000.00	0.00			0.00	0.00	0.00	430,000.00
Palm-Downtown Craig Financial parking lot	0.00	0.00			0.00	0.00			0.00	0.00	0.00	0.00
Clifford-Ann St S	0.00	0.00			0.00		0.00		0.00	0.00	0.00	0.00
Clifford-Queen St W - 1033 (?)	21,078.18	0.00			0.00	0.00			0.00	0.00	0.00	21,078.18
Clifford-Elora St-Dwntn Roads	286,331.70	1,950,000.00		0.00	1,955,568.00	0.00			0.00	0.00	0.00	291,899.70
Clifford Downtown Parking	0.00	0.00							0.00	0.00	0.00	0.00
Traffic Lights-Audible Systems	0.00	0.00							0.00	0.00	0.00	0.00
Pedestrian Crossover	0.00	0.00							0.00	0.00	0.00	0.00
Street Lighting - Clifford	0.00	3,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,000.00	0.00
Street Lighting - Minto Pines	1,000.00	3,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,000.00	0.00
Street Lighting - Minto Highlands	600.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	600.00
Street Lighting - Harriston	0.00	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,000.00	0.00
Street Lighting - Palmerston	29,138.65	6,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-7,000.00	16,138.65
Clifford-Trees	19,140.80	0.00					0.00				0.00	19,140.80

Town of Minto
Capital Projects - 2018

Schedule A

Project	Unexpended Capital Financing/ (Unfinanced Capital Outlay) Dec 31/17	Expenditures	Transfers to Reserves	Transfers to Reserve Funds	Grants	Long-Term Debt Proceeds	Donations & Interest	Proceeds from Land/Cap Assets Sales	Transfers from Reserves	Transfers from Reserve Funds	Transfers from Revenue	Unexpended Capital Financing/(Unfina nced Capital Outlay) Dec 31/18
Cemetery - Monument Cleaning & Repairs	8,302.36	0.00					0.00		0.00		0.00	8,302.36
Cemetery - Harriston Expansion	0.00	0.00					0.00		0.00	0.00	0.00	0.00
Cemetery - Harriston Cremation Garden	0.00	20,000.00					0.00		0.00	0.00	20,000.00	0.00
Cemetery - Collumbarium	0.00	35,000.00					0.00		0.00	0.00	35,000.00	0.00
Cemetery-Palm Chapel	0.00	0.00							0.00	0.00	0.00	0.00
Palm-Cenotaph	1,500.00	0.00							0.00	0.00	0.00	1,500.00
Sewers - Vehicles and other	244,067.32	0.00				0.00		0.00		0.00	0.00	244,067.32
Sewers - Equipment	8,572.12	0.00				0.00		0.00		0.00	0.00	8,572.12
Sewers - SCADA	0.00	0.00				0.00				0.00	0.00	0.00
Sewers - Engineering	0.00	0.00				0.00				0.00	0.00	0.00
Harriston Sewers - I & I	14,456.80	170,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	155,543.20	0.00
Harriston Sewers - George St - Arthur to Young	0.00	200,000.00			180,205.00	0.00				0.00	19,795.00	0.00
Harriston Sewers - George St-William to Arthur	0.00	40,000.00			0.00	0.00				0.00	40,000.00	0.00
Harriston Sewer - William St near George	0.00	20,000.00			0.00	0.00				0.00	20,000.00	0.00
Harriston Sewer - Lawrence St	0.00	25,000.00			0.00	0.00				0.00	25,000.00	0.00
Harriston Sewers-STP -ECA upgrade	0.00	0.00			0.00	0.00				0.00	0.00	0.00
Harriston Sewers-Lift Stn	0.00	280,000.00			0.00	0.00				280,000.00	0.00	0.00
Clifford - Ann St-gravel section #1047-Park to Nelson	0.00	0.00				0.00	0.00			0.00	0.00	0.00
Clifford - Ann St-#1050-Queen to Allan	0.00	0.00				0.00	0.00			0.00	0.00	0.00
Clifford - Ann S St-#1048-1049 (?)	0.00	140,000.00				0.00	0.00			0.00	140,000.00	0.00
Clifford - Brown/William St Development-#1008	0.00	155,000.00					30,000.00			0.00	125,000.00	0.00
Clifford - Elora St C/L	0.00	560,000.00				560,000.00	0.00			0.00	0.00	0.00
Clifford - Sewer Lining	0.00	0.00					0.00			0.00	0.00	0.00
Clifford - PLC	0.00	0.00					0.00			0.00	0.00	0.00

Town of Minto
Capital Projects - 2018

Schedule A												
Project	Unexpended Capital Financing/ (Unfinanced Capital Outlay) Dec 31/17	Expenditures	Transfers to Reserves	Transfers to Reserve Funds	Grants	Long-Term Debt Proceeds	Donations & Interest	Proceeds from Land/Cap Assets Sales	Transfers from Reserves	Transfers from Reserve Funds	Transfers from Revenue	Unexpended Capital Financing/(Unfinanced Capital Outlay) Dec 31/18
Palmerston Sewers - Queen St S	0.00	200,000.00			240,000.00				0.00	0.00	0.00	40,000.00
Palmerston Sewers-STP upgrades	0.00	100,000.00							0.00	100,000.00	0.00	0.00
Palmerston - SPS Industrial Park	0.00	0.00			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Palmerston - Inkerman St	0.00	0.00			0.00	0.00	0.00		0.00	0.00	0.00	0.00
Town of Minto-Water Meters	92,247.68	20,000.00		0.00	0.00	0.00			0.00	0.00	0.00	72,247.68
Town of Minto-Citywide	0.00	0.00			0.00	0.00		0.00	0.00	0.00	0.00	0.00
Town of Minto - SCADA	0.00	0.00			0.00	0.00		0.00	0.00	0.00	0.00	0.00
Town of Minto - Water Vehicles	0.00	90,000.00			0.00	0.00		0.00	0.00	0.00	90,000.00	0.00
Water-Equipment	0.00	0.00			0.00	0.00		0.00	0.00	0.00	0.00	0.00
Clifford Water - Brown/William St Development	0.00	25,000.00			0.00	0.00	0.00	0.00	0.00	0.00	25,000.00	0.00
Clifford - Ann St-#1050-Queen to Allan	0.00	140,000.00				0.00	0.00			140,000.00	0.00	0.00
Clifford - Elora St - C/L	0.00	560,000.00				560,000.00	0.00			0.00	0.00	0.00
Clifford Water pumps	0.00	0.00			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Harriston Well #2 Upgrades	0.00	0.00		0.00	0.00	0.00			0.00	0.00	0.00	0.00
Harriston Waterworks - Maitland St	0.00	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Harriston Waterworks - George St - Arthur to Young	0.00	170,000.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	170,000.00	0.00
Harriston Waterworks - George St N - William to Arthur	0.00	40,000.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	40,000.00	0.00
Harriston Waterworks - William St near George St N	0.00	20,000.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	20,000.00	0.00
Harriston Waterworks - Lawrence St	0.00	25,000.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	25,000.00	0.00
Palmerston - William St	0.00	70,000.00			0.00	0.00			0.00	0.00	70,000.00	0.00
Palmerston - Jane St	0.00	0.00			0.00	0.00			0.00	0.00	0.00	0.00
Palmerston - Inkerman St	0.00	0.00			0.00	0.00			0.00	0.00	0.00	0.00
Palmerston - Valve replacements	0.00	0.00			0.00	0.00			0.00	0.00	0.00	0.00
Palmerston - Queen St S	0.00	150,000.00			180,000.00	0.00			0.00	0.00	0.00	30,000.00

Town of Minto
Capital Projects - 2018

Schedule A												
Project	Unexpended Capital Financing/ (Unfinanced Capital Outlay) Dec 31/17	Expenditures	Transfers to Reserves	Transfers to Reserve Funds	Grants	Long-Term Debt Proceeds	Donations & Interest	Proceeds from Land/Cap Assets Sales	Transfers from Reserves	Transfers from Reserve Funds	Transfers from Revenue	Unexpended Capital Financing/ (Unfinanced Capital Outlay) Dec 31/18
Water - engineering	0.00	0.00			0.00	0.00			0.00	0.00	0.00	0.00

Town of Minto
Capital Projects - 2018

Schedule A

Project	Unexpended Capital Financing/ (Unfinanced Capital Outlay) Dec 31/17	Expenditures	Transfers to Reserves	Transfers to Reserve Funds	Grants	Long-Term Debt Proceeds	Donations & Interest	Proceeds from Land/Cap Assets Sales	Transfers from Reserves	Transfers from Reserve Funds	Transfers from Revenue	Unexpended Capital Financing/(Unfina nced Capital Outlay) Dec 31/18
Minto Pines-well upgrades	0.00	55,000.00			0.00	0.00			0.00	0.00	55,000.00	0.00
Hydrants	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Clifford Arena & Hall	0.00	55,000.00	0.00		0.00	0.00	0.00	0.00	0.00	12,000.00	43,000.00	0.00
Clifford Ball/Rotary Park/Soccer Pitch	3,703.00	50,000.00	0.00	0.00	0.00	0.00	25,000.00	0.00	0.00	20,000.00	1,297.00	0.00
Harriston Arena	115.38	18,000.00			4,000.00	0.00	0.00	0.00	0.00	0.00	13,884.62	0.00
Harriston Ball Park	4,342.41	0.00					0.00		0.00	0.00	0.00	4,342.41
Harriston Pool	0.00	100,000.00					0.00		0.00	100,000.00	0.00	0.00
Harriston Train Station	0.00	0.00							0.00	0.00	0.00	0.00
Harriston Town Hall	0.00	0.00							0.00	0.00	0.00	0.00
Harriston Parks	4,000.00	20,000.00							0.00	0.00	16,000.00	0.00
Palmerston Arena	0.00	130,000.00			10,000.00	0.00	0.00	0.00	0.00	0.00	120,000.00	0.00
Palmerston Rec-Norgan	0.00	0.00					0.00	0.00	0.00	0.00	0.00	0.00
Palmerston Rec-Museum	0.00	15,000.00					0.00	0.00	0.00	0.00	15,000.00	0.00
Palmerston Rec-Pool	0.00	10,000.00	0.00				0.00	0.00	0.00	0.00	10,000.00	0.00
Palmerston Lions Park - other	3,760.76	0.00					0.00	0.00	0.00	0.00	0.00	3,760.76
Palmerston CRNA Building Renovations	0.00	0.00			0.00		0.00	0.00	0.00	0.00	0.00	0.00
Palmerston Fairgrounds/Ball	0.00	5,000.00					0.00	0.00	0.00	0.00	5,000.00	0.00
Playground Equipment	944.86	0.00					0.00	0.00	0.00	0.00	0.00	944.86
Other Recreation	0.00	35,000.00			0.00		0.00	0.00	0.00	0.00	35,000.00	0.00
Community Trails	24,421.20	12,000.00			0.00		0.00	0.00	0.00	0.00	0.00	12,421.20
Community Gardens	1,512.79	0.00		0.00	0.00		0.00		0.00	0.00	0.00	1,512.79
Building & Zoning	14,144.06	30,000.00					0.00	0.00	0.00	15,000.00	855.94	0.00
Economic Development	497,530.96	815,000.00	25,000.00	0.00	0.00	400,000.00	0.00	50,000.00		0.00	0.00	107,530.96
TOTALS	1,432,061.30	7,771,000.00	25,000.00	0.00	3,265,153.00	1,520,000.00	55,000.00	50,000.00	0.00	1,227,000.00	1,494,580.30	1,247,794.60

Town of Minto
Capital Projects - 2018

Schedule A

Project	Unexpended Capital Financing/ (Unfinanced Capital Outlay) Dec 31/17	Expenditures	Transfers to Reserves	Transfers to Reserve Funds	Grants	Long-Term Debt Proceeds	Donations & Interest	Proceeds from Land/Cap Assets Sales	Transfers from Reserves	Transfers from Reserve Funds	Transfers from Revenue	Unexpended Capital Financing/(Unfina nced Capital Outlay) Dec 31/18
SUMMARY												
Water	92,247.68	1,365,000.00	0.00	0.00	180,000.00	560,000.00	0.00	0.00	0.00	140,000.00	450,000.00	102,247.68
Sewer	267,096.24	1,890,000.00	0.00	0.00	420,205.00	560,000.00	30,000.00	0.00	0.00	100,000.00	525,338.20	292,639.44
Other	<u>1,072,717.38</u>	<u>4,516,000.00</u>	<u>25,000.00</u>	<u>0.00</u>	<u>2,664,948.00</u>	<u>400,000.00</u>	<u>25,000.00</u>	<u>50,000.00</u>	<u>0.00</u>	<u>987,000.00</u>	<u>519,242.10</u>	<u>852,907.48</u>
Totals	<u>1,432,061.30</u>	<u>7,771,000.00</u>	<u>25,000.00</u>	<u>0.00</u>	<u>3,265,153.00</u>	<u>1,520,000.00</u>	<u>55,000.00</u>	<u>50,000.00</u>	<u>0.00</u>	<u>1,227,000.00</u>	<u>1,494,580.30</u>	<u>1,247,794.60</u>
Admin	103,610.17	52,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20,000.00	0.00	71,610.17
Fire	1,295.82	520,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	250,000.00	98,704.18	-170,000.00
Protection	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Works	403,533.61	2,594,000.00	0.00	0.00	2,650,948.00	0.00	0.00	0.00	0.00	290,000.00	60,500.36	810,981.97
Cemeteries	9,802.36	55,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	55,000.00	9,802.36
Sewers	267,096.24	1,890,000.00	0.00	0.00	420,205.00	560,000.00	30,000.00	0.00	0.00	380,000.00	525,338.20	292,639.44
Water	92,247.68	1,365,000.00	0.00	0.00	180,000.00	560,000.00	0.00	0.00	0.00	140,000.00	495,000.00	102,247.68
Health & Social Services	1,512.79	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,512.79
Recreation	41,287.61	450,000.00	0.00	0.00	14,000.00	0.00	25,000.00	0.00	0.00	132,000.00	259,181.62	21,469.23
B & Z	14,144.06	30,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	15,000.00	855.94	0.00
Econ Dev	<u>497,530.96</u>	<u>815,000.00</u>	<u>25,000.00</u>	<u>0.00</u>	<u>0.00</u>	<u>400,000.00</u>	<u>0.00</u>	<u>50,000.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>107,530.96</u>
	<u>1,432,061.30</u>	<u>7,771,000.00</u>	<u>25,000.00</u>	<u>0.00</u>	<u>3,265,153.00</u>	<u>1,520,000.00</u>	<u>55,000.00</u>	<u>50,000.00</u>	<u>0.00</u>	<u>1,227,000.00</u>	<u>1,494,580.30</u>	<u>1,247,794.60</u>