## **Town of Minto - Asset Management**

#### **Developing best practice asset management plans & programs**





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A.M.

**Road Map** 

## Agenda

- Asset Management An Overview
- Provincial & Federal Regulations
- Town of Minto's on going projects:
  - All asset category AMP
  - Asset Management Roadmap
- G.I.S & Works



A.M. Road Map

## Asset Management is Service Management

- Infrastructure provides services that bring our cities to life
  - Pipes provide a clean drinking water service
  - Roads provide a transportation service
  - Facilities / Parks provide recreation programs and services







#### A.M. Road Map

## **Asset Management Discipline**

### It involves:

- Processes, procedures and practices to assist and define the management of infrastructure
- Achieving total lowest cost of ownership
- Established measures for performance, risk and cost







### It includes:

- A sophisticated and coordinated effort
- A multi disciplined team



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**Road Map** 



## **Provincial / Federal Regulations**

#### **Provincial:**

• Year end 2013 – AMP required for roads, bridges, water, waste water

#### **New - Federal Gas Tax:**

• A comprehensive AMP (all categories ) required by March 2017

#### **New - Provincial:**

- Infrastructure for Jobs and Prosperity Act (Bill 6)
  - To be finalized in 2017
  - Probably will include an A.M. Policy requirement
  - More Robust A.M. reporting on levels of service



### A comprehensive AMP (all categories ) March 2017

A.M. Road Map

#### **Following the Provincial Guidelines:**

- State of Current Infrastructure Reports
- Expected Level of Service
- Asset Management Strategies
- Financial Strategy



### Asset Management Road Map Multi Year Process 2016 - 2017

- Provides continuous improvement of A.M. practices
- It breaks out the core components of A.M. for separate analysis
- Provides a tailored critical activities path



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**Road Map** 



## **Road Map Components**

- Asset Management Policy (2016)
- State of Current Practice Report (2016)
- Data and information templates (2016)
- Condition assessment development (2016)
- Risk / criticality model development (2017)
- Life cycle analysis methodologies (2017)
- Project & Program Prioritization (2017)
- Financial Strategy Analysis (2017)
- Level of Service Model Development (2017)





## **A.M. Policy Developed**

• Stated the problem / issue that needs to be addressed

"The purpose of this policy is to ensure the development of the Town's infrastructure asset management program, including roles and responsibilities, to facilitate logical and informed decision making for the management of the Town's infrastructure to support the delivery of sustainable community services."

- The Players the individuals and/or groups involved
- A course of action and key principles
- Aligned to organizational objectives and goals





## Current State of Practice Analysis (Critical Activities Path)





### **2017 Processes: Life Cycle Management**



## Life Cycle Framework Development



ROAD LIFECYCLE ACTIVITY OPTIONS								
TREATMENT	AVERAGE UNIT COST (PER SQ. M)	ADDED LIFE (YEARS)	COST OF ACTIVITY/ADDED LIFE					
URBAN RECONSTRUCTION	\$205	30	\$6.83					
URBAN RESURFACING	\$84	15	\$5.60					
RURAL RECONSTRUCTION	\$135	30	\$4.50					
RURAL RESURFACING	\$40	15	\$2.67					
DOUBLE SURFACE TREATMENT	\$25	10	\$2.50					
ROUTING & CRACK SEALING (P.M)	\$2	3	\$0.67					



### 2017 Processes: Risk / Criticality Assessment

Failure

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Consequ

A.M. Road Map

Probability Consequence Х Risk = of Failure of Failure High 17 Assets 24 Assets 3 Assets 9 Assets 1 Asset 21,021,3 feet, sa ft 1,196.37 feet, units 3,034,18 feet 438.45 feet 5 17,170.23 feet \$1,964,273,36 \$3,208,071.10 \$251,790.28 \$398,501,45 \$50,159.25 47 Assets 22 Assets 17 Assets 14 Assets 5 Assets 4 68,912,68 feet, sa ft 17,571.72 feet, units 17,892.92 feet, units, sq ft 18,194.01 feet, sa ft 861.01 feet, units \$14,465,291.35 \$1,523,077.64 \$1,981,994.68 \$2,149,881.21 \$276,328.13 102 Assets 51 Assets 180 Assets 69 Assets 7 Assets 3 36,569.05 feet, units, so ft 17,555.75 feet, units 58,591.54 feet, sq ft, units 31,155.23 feet, units 224.28 feet, units \$3,121,307.11 \$1,275,796.11 \$3,809,944.99 \$2,335,179.02 \$203,588,45 225 Assets 171 Assets 157 Assets 102 Assets 33 Assets 124,145,94 feet, units 56,415,14 feet, units 2 93.464.19 feet, units 66,827.05 feet, units 8,038.56 feet, units \$23,178,856.60 \$15,768,427.84 \$9,523,202.32 \$6,622,105.93 \$1,932,132.03 62 Assets 679 Assets 205 Assets 165 Assets 222 Assets 1 7,577,48 feet, units 40,181,19 units, feet, so ft 44,303,47 feet, units, mile 50,029.09 feet, units, sg ft 8,891.51 feet, units, sq ft \$893,815,84 \$7,991,954.50 \$2,780,437.42 \$3,802,913.94 \$2,160,343.45 2 3 5 Low 1 4

Probability of Failure

PUBLIC SECTOR DIGEST INTELLIGENCE FOR THE PUBLIC SECTOR High

#### A.M. Road Map

## **Risk and Criticality Model Development**

### Probability of Failure

- Age / Condition
  - Break History
    - Maintenance



#### Consequence of Failure

- Cost to Repair
- Disruption to public
- Impact to environment



### **2017 Processes: Desired Levels of Service**

- Set desired levels of service for each infrastructure program
- Use performance measures to track targets
- Establish current performance and expected performance
- A.M. plan should outline how to bridge any gaps.



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**Road Map** 

### **LOS Framework Example**



Service	Service Goal	Technical LOS				
Accessible	Affordable					
		Cost of Customer Billing / Service Connection				
		O&M Cost ('000) / km Length				
	Accommodate Growth					
Safe	Keep employees safe					
	Protect the Public	% of Inoperable or Leaking Hydrants				
Reliable	Sufficient quality / quantity	# of Water Pressure Complaints by Customers / 1,000 People Served				
		# of Water Quality Customer Complaints / 1,000 People Served				
	Uninterrupted Service	# of Main Breaks / 100 km Length				
Regulatory	Meet License - Safety					
	Meet License - Environment					
Customer Service	Responsive	Customer requests will have a 24 hr response time.				
	Accurate					



## Benefits Realized from Good Asset Management Practice



- Better alignment between finance and engineering (PW)
- The robust AMP and process will be a catalyst of conversation, generating ideas, changing philosophies, and starting innovations for better management practices.
- A review of management practices & policies to better align with sustainable goals.



## Work Order Management

CityWide	Home > Works					🌡 1 👻 🖯 Default 👻 Gywide Demo ၞ supportaa	Road Map
- Sections -							
	Service Requests	Work Orders	PM Events	Assets	Route Patrol		
Overview							And the second
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	Schedule	Daily	Timesheets	GIS	Dashboard	Reports	
– Manage –							
	Work Flow	Resources	Preferences	Upload Centre			at h

- Managing Service requests, reporting and complying with Bill 8
- Supporting managers for decision making.
- Efficient scheduling improves cost accounting and saves money
- Improves productivity with real time tracking and work flow processes
- Use indicators to improve decision making: replacement, renewal, reconstruction or inspection of assets.



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### Work Order Management:

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Q	X Advanced Filter	1 Selections	New Work Order					0	Showing 457 records (5,691 total)	+ Add / Bulk Updat	e 🖸 Ϋ 🗹 🕒 🖨	0
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			Work Order Type									
	ROADS	Default Group	Department 😧	None Selected		Work Order Type Group	None Selected	v	2016-11-30 12:01:40		derek	20
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	ROADS	Default Group	Assigned To						e 2016-11-02 11:47:49			20
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SR-3191	ROADS	Default Group	Assigned to	workers	*	workers	ivone Selected	¥	2016-09-22 13:36:34			20
SR-3190	ROADS	Default Group	Schedule Dates						2016-09-22 12:21:50			20
	PARKS	Default Group	Scheduled Start Date		<b></b>	Scheduled End Date		Ħ	2016-09-22 12:00:56		derek	20
SR-3189	ROADS	Default Group							2016-09-22 10:19:37			20
SR-3188	PARKS	Default Group	Other Dates						2016-09-22 09:56:28		derek	2
	FLEET & FACILITIES	Default Group	Target Date		ii				2016-09-21 15:32:12		derek	2
SR-3186	PARKS	Default Group							2016-09-21 14:22:21			2
	FLEET & FACILITIES	Default Group	Attributes						2016-09-21 13:17:25			2
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	PARKS	Default Group							2016-09-21 12:14:02			20
	FLEET & FACILITIES	Default Group	Notes						2016-09-21 11:45:26		supportps	20
SR-3183	ROADS	Default Group							2016-09-20 13:41:44			20
SR-3181	ROADS	Default Group							S 2016-09-20 10:59:23			20
	PARKS	Default Group							k 2016-09-20 09:12:22			20
	PARKS	Default Group						Back Next	2016-09-20 09:11:04			29
	PARKS	Default Group	ridyground Equipment K		coloni	Not Statted	JOHNY MORPHI	Ojioway Oaks Faik	2016-09-20 09:09:37			20
	FLEET & FACILITIES	Default Group	Operations and Mainten			Not Started	3 Workers	Riverdance	2016-09-20 08:52:11			20
	FLEET & FACILITIES	Default Group	Fleet Mechanics	Lo	w	Not Started	2 Workers	5308	2016-09-19 16:15:03			27
SR-3180	ROADS	Default Group	Tree Maintenance	M	edium	In Progress	No Worker Selected	678 Hwy 18	2016-09-19 15:50:23			21
	DSI	ByLaw Enforcement	7840 - Maintenance of La	Lo	W	In Progress	Roxanne Guthrie	4340 Betts	2016-09-19 14:55:26			20
SR-3179	ROADS	Default Group	Tree Maintenance	M	edium	In Progress	No Worker Selected	1680 Lansdowne	2016-09-19 12:45:08			20
SR-3177	ROADS	Default Group	Tree Maintenance	M	edium	In Progress	No Worker Selected	Lansdowne/Malden	2016-09-19 12:05:50			29
	FLEET & FACILITIES	Default Group	Operations and Mainten			Not Started	3 Workers	Vollmer Pavilion	2016-09-16 16:30:03			20
	PARKS	Default Group	Event Set-up			Not Started	3 Workers	Vollmer Pavilion	2016-09-16 16:27:57			20
	FLEET & FACILITIES	Default Group	Operations and Mainten	Lo	W	Not Started	3 Workers	Vollmer Pavilion	2016-09-16 16:23:06			20



### Work Order Management:





### **Work Order Management:**

A.M. Road Map



0 saved route(s)

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A.M. Road Map

# Questions



ASSET MANAGEMENT

A STEP-BY-STEP GUIDE TO DEVELOPING INFRASTRUCTURE MANAGEMENT PLANS BUILDING THE RIGHT ASSET MANAGEMENT TEAM

