

C.A.O. Clerk, Getting Ready for 2018

Reflections on 2016 Preparing for the rest of your term.



Presentation Summary

- Getting Ready for 2018 (Fred Dean and Nigel Bellchamber 2017 OGRA conference)
- Key 2016 policies Code of Conduct, Municipal Fiscal Integrity, Accountability & Transparency
- C.A.O. Clerk Department 2016 review
- C.A.O. Clerk Two Year Plan



Closed Meeting Analysis

Dean and Bellchamber

- Presentation at OGRA
- Suggested municipalities follow Bill 68 deliberations
- 17 points for Councils to be mindful of through 2018.
- Code of Conduct passed June
 2016 sets out rules and policies
 "governing the ethical
 behaviour" of Council and Staff



| Торіс | Is your of well pre | |
|-------------------------------|---------------------|----|
| | YES | NO |
| Code of Conduct | | |
| Integrity Commissioner | | |
| Strategic Plan | 0 | |
| Asset Management | | |
| Procedure By-law | | |
| Municipal Financial Integrity | | |
| Closed Meeting Analysis | | |

Getting Ready for 2018

- Integrity Commissioner
 can be appointed to deal
 with Code of Conduct
 complaints (optional?)
- Strategic Plan passed in
 2013, reviewed 2015 and update for 2017; reference in reports, budget, measurables

A Getting Ready for 2017 OGRA Conference

| Торіс | Is your of well pre | | | | |
|-------------------------------|---------------------|----|--|--|--|
| | YES | NO | | | |
| Code of Conduct | | | | | |
| Integrity Commissioner | | | | | |
| Strategic Plan | 0 | | | | |
| Asset Management | | | | | |
| Procedure By-law | | | | | |
| Municipal Financial Integrity | | | | | |
| Closed Meeting Analysis | | | | | |

- Asset Management plan
 to be in place; used in
 budget; upgrade in 2017
 through CityWide; include
 all infrastructure
- Procedural By-law passed in 2011, amended twice in 2012; electronic meeting participation in Bill 68



- Municipal Financial Integrity passed June 2016, good stewardship public funds, value for \$ tax & user fees
- Closed Meeting Analysis 2016
- 22 open meetings, 2904 min (avg 132 min); 15 closed meetings, 450 min (avg 30 min)
- + 48 hrs open; 7.5 hrs closed
- For every minute spent in closed over 6 minutes in open

| Торіс | Is your Council well prepared? | | | | | | |
|-------------------------------|-----------------------------------|----|--|--|--|--|--|
| | YES | NO | | | | | |
| Code of Conduct | | | | | | | |
| Integrity Commissioner | | | | | | | |
| Strategic Plan | • | | | | | | |
| Asset Management | | | | | | | |
| Procedure By-law | | | | | | | |
| Municipal Financial Integrity | | | | | | | |
| C | 124 | - | | | | | |

Closed Meeting Analysi

2017 OGRA Conference

Rea

or



| Water Rate Plan(s) | |
|---------------------------|--|
| Wastewater Rate Plan(s) | |
| Risk Management | |
| Pay Equity | |
| Official Plan Review | |
| Source Water Risk | |
| Mandatory Policies 5.270 | |
| 2018 Budget | |
| Staff Succession Planning | |
| "Lane Duck 2018" | |
| | |



- Water Rate Plan approved Nov. 20, 2015 by regulation 453/07; outline rates and charges to sustain operation and capital
- Wastewater Rate Plan optional but completed jointly with Water Rate Plan; recommended approach



| Water Rate Plan(s) | |
|---------------------------|--|
| Wastewater Rate Plan(s) | |
| Risk Management | |
| Pay Equity | |
| Official Plan Review | |
| Source Water Risk | |
| Mandatory Policies 5.270 | |
| 2018 Budget | |
| Staff Succession Planning | |
| "Lane Duck 2018" | |
| | |



- Risk Management Town approved 2017 Insurance Program; \$110,000 premium cost avoidance since 2014; minimal claims
- Pay Equity completed all three equities internal, external, and legislated pay; market check & review 2017,



| Water Rate Plan(s) | |
|---------------------------|--|
| Wastewater Rate Plan(s) | |
| Risk Management | |
| Pay Equity | |
| Official Plan Review | |
| Source Water Risk | |
| Mandatory Policies 5.270 | |
| 2018 Budget | |
| Staff Succession Planning | |
| "Lane Duck 2018" | |
| | |



- Official Plan Review completed County 2013; refer to in Budget presentations "shall be consistent with" Plan; due for review 2018
- Source Water Risk Town has Risk Management Inspector (Building Inspector) and Risk Management Official (shared); annual report on agenda as per OREG 287/07



Water Rate Plan(s) Wastewater Rate Plan(s) **Risk Management** Pay Equity Official Plan Review Source Water Risk Mandatory Policies 5.270 2018 Budget Staff Succession Planning "Lane Duck 2018"



Fred Dean | 519-434-8079 | Nigel Bellchamber www.agavel.com | info@agavel.com

Getting Ready for 2018 cont'd

- Mandatory Policies S. 270 Disposition of Land, Hiring, Procurement (review), Notice (2012), Accountability & Transparency, Delegation of Powers (updating)
- 2018 Budget plan for
 potential lame duck for
 purchases projects over
 \$50,000



| Water Rate Plan(s) | | |
|---------------------------|--|--|
| Wastewater Rate Plan(s) | | |
| Risk Management | | |
| Pay Equity | | |
| Official Plan Review | | |
| Source Water Risk | | |
| Mandatory Policies 5.270 | | |
| 2018 Budget | | |
| Staff Succession Planning | | |
| "Lane Duck 2018" | | |
| | | |



- Staff Succession Planning presented closed Feb. 16/16, to be presented in open in May; good % Ont. municipal workforce retires inside 5 yrs
- Lame Duck 2018 July 27, 2018 (May 1 nomination) 3/4 of outgoing Council (acclaim 6); Can't hire/fire officers, delegate firing employees; no expense over \$50,000 unless budgeted



Preparing for Ombudsman Oversight approved:

- Code of Conduct
- Municipal Fiscal Integrity
- Accountability & Transparency
- Municipal Complaints



- Code of Conduct Section 223(2).1 Municipal Act
- Govern behaviour of council, committees, staff integrity, justice, courtesy, honesty
- Participate Town activities, accessible to people
- No conflict of interest, goes beyond \$, include bias, close mindedness; no harassment or bullying
- Closed matters not made public; media protocol
- No personal gifts related to performance of duties, only reasonable, protocol, social obligation
- Can appoint Integrity Commissioner reporting to Council; no reprimands unless appointed



- Municipal Fiscal Integrity responsibility of Council Section 224 Municipal Act
- Treasurer (financial affairs, investments, accounts), C.A.O. Clerk (general control of funds to Departments), Auditor (financial position)
- Financial plans, asset management, user fees, tax low to moderate increases, respect ability to pay
- Value for \$ in operations, capital, retention & attraction etc.; quarterly reports
- Budget by service, expenditure control, investments
- Reserves to exceed borrowing



- Accountability & Transparency S 270 Municipal Act values transparency, public, media, customers
- Accountable key areas Financially, Governance, Public Participation, Legislatively; various ways this is accomplished
- Meetings open, publically accessible, pre-approved schedule, only closed meetings for legal reasons, discourage impromptu closed sessions at Committee
- Agendas and reports on-line, accessible
- Video recording open session, web and social media for communication



- Municipal Complaints: all key policies allow filing complaints to C.A.O. Clerk or Deputy Clerk
- Hierarchy: Supervisor, Department Head, C.A.O.
 Clerk, Mayor ending with Council
- Resolve promptly, in writing (email), document in City Wide; note when process is exhausted (Ombudsman eligible)
- Person filing complaint's name confidential unless consent given, at Council name is public



C.A.O. Clerks 2016 review



- Logged 258 complaints regarding roads, trees, street lights etc.
- Issued 326 burn permits notifying Minto Fire







C.A.O. Clerks 2016 review

- 65 Reports from the
 Department in 2016 (3
 per meeting)
- Unforgettable matters such as feral cats, wildlife compensation





C.A.O. Clerks reports ctd





- Electronic Vehicle Supply Program; Solar FIT 4.0
- Town Agricultural Leases
 - Harriston Lawn Bowling,
 White's Junction Trail







C.A.O. Clerks reports ctd

- Appoint Deputy Clerk
- Municipal Elections Act Regulation 310/15 Ranked Ballots, fence viewers







C.A.O. Clerks 2016 Review

- Issued 8 Media Releases
- Legal Services Agreement Extended; Engineering Service Agreement Prepared for award
- Save 92,100 sheets (18 boxes) of paper with electronic agenda +-\$1,000
- Follow up on +400 items from 22 Council Meetings
- Received +200 pieces of correspondence for Agenda
- Set up electronic files for TOMRMS standard system; began training staff on its use, saves more paper
- Support to Employee Committee and to Minto Mettle



C.A.O. Clerk Two Year Plan

| Two Year Plan 2017 2018 | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
|-------------------------------------|----------|-----------|-------------|---------|----------|-----|----------|-----|----------|----------|-------------|-----|-----|-----|-----|-----|-----|-----|-------------|-----|-----|-----|-----|-------------------|
| Water Bylaw | <u> </u> | > | | | | | | | | | | | | | | | | | | | | | | |
| Sewer Bylaw | _ | → | | | | | | | | | | | | | | | | | | | | | | |
| MSC Clinic Leases | _ | <u> →</u> | | | | | | | | | | | | | | | | | | | | | | |
| IT Strategic Plan | | | | | | ► | | | | | | | | | | | | | | | | | | |
| Budget 2017 | | | > | • | | | | | | | | | | | | | | | | | | | | |
| Fire Master Plan | _ | | | _ | <u> </u> | • | | | | | | | | | | | | | | | | | | |
| Purchasing Bylaw | | | | <i></i> | • | | | | | | | | | | | | | | | | | | | |
| Clifford Downtown Project Start | | | | | | | | | | | | ; | • | | | | | | | | | | → | |
| Strategic Plan | | | | | | | • | | | | | | | | | | > | | | | | | | |
| Minto Energy Strategy | | | | | | | | | | | | | | | | • | - | | | | | | | |
| Harriston Ind. Class EA | | | | | • | | | | | | | | | | | - | | | | | | | | |
| Harriston Flood Plain Maps | | | | | | | | | | → | | | | | | | | | | | | | | |
| Solar Installations | | | | | | | | | _ | - | | > | | | | | | | | | | | | |
| Compensation Policy W & U | | | | | | | | | ` | | | | | | | | | | | | | | | |
| Central Booking | | > | | | | | | | - | | | | | > | | | | | | | | | | |
| New Council Remuneration | | - | | | | | | | | | | | | ÷ | | | | | | | | | | |
| MSC AGM | | | | | | | → | | | | | | | | | | _ | | > | | | | | |
| Budget 2018 | | | | | | | | | | | | | | | | • | | | | | | | | |
| TOMRMS | | | | | | | | | | | _ | | • | | | | | | | | | | | |
| Human Resources Policies | | | | | | _ | | | | | > | | | | | | | _ | | | * | | | |
| Trails | | | | | | | • | | | | | | | | | | | | | | | | | |
| Escribe Dept Heads reports | | | | | | - | | | | | | | | | | | | | | | | | | |
| Escribe Email Follow Up | | | | | | | | | | | | | | | | | | | | | | | | |
| Escribe Council/Committees | | | | | | | | • | | | | | | | | | | | | | | | | |
| Complaint Process CityView | | | | | • | | | | | | | | | | | | | | | | | | | |
| Performance Reviews | | > | | | | | | | | | | | ; | • | | | | | | | | | | |
| Leader Training W & U,AMCTO | | | | | ~ | | | | | → | | | | | | | * | | | | | | | - |
| Succession Plan (Recruit) | | | | | | | | | ~ | | | | | | | | - | | | | * | | | \longrightarrow |
| Agricultural Incubator | | | | > | | | | | | | | | | | | | | | | | - | | | - |
| Palmerston Industrial Expand | | | | - | | | | | | | | | | | | | | | | | | | | |
| Budget 2019 | | | | | | | | | | | | | | | | | | | | | | | | |
| Municipal Election | | | | | | | | | | | | | | | | | | | | | | | | ⇒´ |
| New Council Orientation | | | | | | | | | | | | | | | | | | | | | | | | |
| Rec, facilities, trails Master Plan | | | | | | | | | | | | | | | | | | | | | | | | |
| Nee, racinges, trais master Flat | | | | | | | | | | | | | | | | | | | | | | | | |